

# 3.0 Action Plan for Military Installations



LEGEND		
Symbol Description	Primary (Black)	Secondary (Grey)
Forthcoming action that extends to 2015		
Forthcoming action that terminates prior to 2015		
Ongoing action that extends to 2015		
Ongoing action that terminates prior to 2015		
Ongoing action beyond a milestone that extends to 2015		
Ongoing action beyond a milestone that terminates prior to 2015		



# Statewide



STATEWIDE - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
<b>I. Enhance Information</b>									
1) Study supply and demand of BRAC-related housing market									DHCD
2) Develop timeline for arrival of jobs and estimates of when housing/revitalization/business assistance will be needed									DHCD, DBED
3) Increase data and marketing of Rental Housing Locator: <a href="http://www.MDHousingSearch.org">www.MDHousingSearch.org</a>									DHCD
a. Work with property and landlord associations to expand listings in BRAC areas									DHCD
b. Incorporate into BRAC related marketing efforts									DHCD
4) Support Local Governments efforts to market their priority housing and neighborhood opportunities									DHCD



STATEWIDE - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
a. Support LIVE Baltimore marketing efforts	—◆—		.....		●				DHCD
b. Leverage outside organizations to help promote activities (HBAM, MNCBIA, MAR, NARB)	—◆—		.....		●				DHCD
c. Incorporate local efforts in other DHCD marketing outreach	—◆—		.....		●				DHCD
5) Promote MMP and down payment assistance efforts to relocating personnel	.....				●				DHCD
6) Market affordable rental housing finance programs to Local Governments and housing agencies	—————				●				DHCD
a. Outreach to Local Governments providing training to planning and land use officials and building permit officers	.....		●						DHCD
b. Outreach to Local Governments explaining BRAC enhancements and appropriate programmatic changes	.....		●						DHCD



STATEWIDE - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
c. Leverage annual housing conference to promote programs and BRAC response				●						DHCD
d. Outreach to real estate development professionals including land use attorneys, architects, and engineers through professional associations				●						DHCD
7) Develop a multimedia outreach campaign to communicate BRAC activities	◆	◆	◆	◆	●					DHCD
<b>II. Expand Affordable and Workforce Housing Opportunities</b>										
1) Expand resources for MMP, multifamily construction and rehab programs, and downpayment assistance programs to meet BRAC housing needs									●	DHCD
2) Coordinate with Local Governments to identify BRAC related affordable/workforce housing priorities	◆	◆	◆	◆	●					DHCD



STATEWIDE - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
3) Expand employer participation in the House Keys for Employees/ Smart Keys Program						●				DHCD
a. Target defense contractors, Federal agencies/Military Personnel, and businesses that provide supportive service workers						●				DHCD
4) Encourage Local Governments to adopt inclusionary zoning solutions and expand rental housing opportunities		◆							▶	DHCD
5) Implement the Workforce Housing Grant Program					◆				▶	DHCD
6) Assess feasibility of new tools and programs to meet BRAC and other affordable housing needs			●							DHCD
a. Assess feasibility of developing "mixed income/ mixed use" financing tool/ approach in partnership with Enterprise Housing Equity Fund and conventional banks			●							DHCD



STATEWIDE - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
b. Assess feasibility of nonprofit arm to enhance DHCD capacities (new market tax credits)			●							DHCD
c. Assess feasibility of expanded resources through the creation of an Affordable Housing Trust Fund or Workforce Housing Fund			●							DHCD
d. Assess feasibility of using the Maryland Housing Fund to expand mortgage insurance products			●							DHCD
7) Preserve existing affordable housing in BRAC areas and target troubled rental housing development for improvement through redevelopment									▶	DHCD
8) Prioritize rental housing funds/LIHTC to reflect BRAC projects						●				DHCD



STATEWIDE - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>III. Strengthen Neighborhoods</b>										
1) Leverage key redevelopment and Smart Growth tools such as Community Legacy, Neighborhood BusinessWorks, and Community Investment Tax Credits with enhanced resources to meet BRAC needs										DHCD
2) Support BRAC-related projects with financial assistance from DHCD's Division of Neighborhood Revitalization										DHCD
3) Coordinate with Local Governments to identify priority existing communities in which to target revitalization and housing funding										DHCD
4) Assess feasibility of implementing targeted housing acquisition/rehabilitation financing tools										DHCD



STATEWIDE - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
a. New Homeowner Lending Product (Pending)	————●								DHCD
b. Nonprofit Redevelopment Lending Product (Under Study)	.....●								DHCD
5) Expand Main Street Program	————●								DHCD
a. Assess feasibility of expanding eligible program areas to include adjacent residential areas near Main Streets	————●								DHCD
b. Finance market studies in proposed new Main Streets	————●								DHCD
c. Support capital investments in Main Streets	————●								DHCD
d. Replenish Main Street improvement fund to support operating costs	————●								DHCD
6) Use the LGIF Program for infrastructure improvements in redevelopment areas	.....▶								DHCD



STATEWIDE - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
7) Use state-owned property for redevelopment/TOD/mixed income housing	-----▶								DHCD, MDOT, DBED, MDP, DGS
a. Create TOD Closing Cost Assistance Product	-----●								DHCD
8) Collaborate with Smart Growth Sub-cabinet to assess feasibility of new tools and programs to meet BRAC needs	-----●								DHCD, MDOT, DBED, MDP, MDE
a. Assess feasibility of Greyfields Program to reposition and transform underutilized older commercial properties into new mixed use facilities	-----●								DHCD
b. Assess feasibility of Multi-Department Community Action Teams to provide revitalization project design and technical assistance	-----●								DHCD



STATEWIDE - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
c. Assess feasibility of a DHCD role in utilizing TIF to meet local revitalization needs										DHCD
d. Assess feasibility of Rent Where You Work Program to encourage renters to live close to their employment										DHCD
<b>IV. Support Environmental BRAC Processes</b>										
1) Provide guidance and conduct timely reviews of all local water resources elements in BRAC jurisdictions as part of local comprehensive planning process										MDE
2) Provide guidance & conduct timely reviews of local water/sewer plans in BRAC jurisdictions										MDE
3) Give priority review to all state-funded local water and wastewater infrastructure studies that support decision-making in BRAC jurisdictions										MDE



STATEWIDE - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
4) Conduct timely processing of all permits and approvals required for BRAC-related infrastructure and development projects					●				MDE
5) Process all BRAC-related grant/loan requests in a timely manner, providing applicant assistance as necessary					●				MDE
6) Undertake timely air quality conformity review of any BRAC-related project deemed regionally significant by Local Governments					●				MDE
7) Review all BRAC-related local landfill or transfer station expansions & new sitings, providing regulatory assistance as needed					●				MDE
8) Support local initiatives to create waste-to-energy projects by fostering technology transfer and then undertaking timely review of projects that come to fruition					●				MDE



STATEWIDE - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
9) Process all BRAC-related VCP applications in a timely manner									MDE
<b>V. Support Land Use and Planning</b>									
1) Develop BRAC data information package to assist Local Governments in updating their land use plans									MDP, MDE
2) Provide flexible "mixed-use" zoning tools that would promote redevelopment of areas in need of revitalization									MDP
3) Create visualization and information tools that enable and assist BRAC communities to create innovative design standards									MDP, MDOT, DBED, MDE, DHCD
4) Provide incentives to focus and target BRAC growth into PFAs (BRAC Zones)									DBED, MDP, DHCD
5) Review and assist BRAC jurisdictions in development of zoning and subdivision regulations that support Smart Growth									MDP



STATEWIDE - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
6) Monitor and participate in development of Census 2010 programs to ensure accuracy for existing population and BRAC growth				●					MDP
7) Develop metrics to track performance of state agency BRAC initiatives (BRAC Stat)				●					MDP
8) Coordinate with regional MPOs to monitor growth impact patterns and update cooperative forecasting process (including vacant land inventory and land use update) taking BRAC into account				-----▶					MDOT, MDP
<b>VI. Revitalize Commercial Corridors</b>									
1) Provide flexible mechanisms such as form-based codes and collaborative design processes to promote redevelopment within BRAC communities				◆-----▶					MDP, DBED



STATEWIDE - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>VII. Support for Schools</b>										
1) Assess feasibility of incorporating Smart Growth principles in school construction priority evaluation process	●									MDP, IAC



STATEWIDE - TRANSPORTATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Promote Transportation Alternatives - Transit, Carpool and Vanpool</b>										
1) Implement MARC Growth and Investment Plan, improving service for existing customers and expanding capacity and service										MTA
2) Promote seamless transit connections and customer convenience to and on military installations										MTA
a. Develop MOUs to address security issues of direct service										MTA
b. Coordinate with APG and Ft. Meade on internal mobility for transit riders										MTA
3) Complete Smart Card implementation to provide seamless connections between MTA transit services, WMATA, and LOTS										MTA
4) Provide continual ride-share coordination, promoting transit options, cost-effective carpooling and van pooling										MTA



STATEWIDE - TRANSPORTATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
a. Add temporary coordinators for one-on-one support during BRAC influx									MTA
b. Explore "Flex-car" service options									MTA
5) Assess feasibility in BRAC corridors for revitalizing communities through transportation improvements with emphasis on mass transit									MDP, DHCD, DBED, MDOT
<b>II. Encourage Smart Growth Transportation Policies and Projects</b>									
1) Revive the Community Safety and Enhancement Program									MDOT
2) Expand pedestrian and bicycle access									MDOT
a. Emphasize inclusion of sidewalks and bicycle lanes in SHA projects									MDOT
b. Target potential BRAC transportation enhancement program funding for bicycle and pedestrian improvements									MDOT



STATEWIDE - TRANSPORTATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
3) Promote TOD projects along MARC and WMATA system, targeting mixed-use and walkable, vibrant communities										MDOT, MDP
4) Promote growth in targeted municipalities and growth areas through investments such as evaluation of additional MARC stations										MTA
<b>III. Provide Customer Service</b>										
1) Assess feasibility of new air service options at BWI Airport to serve BRAC employees, contractors and families										MAA
2) Deploy MVA Mobile Vehicle for vehicle registration, licensing, and other services for relocating employees at BRAC installations										MVA
3) Participate in relocation fairs to promote transportation services for workers and families										MTA



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
<b>I. Customize, Create and Expand Workforce Programs</b>									
1) Obtain job qualifications and specifications from incoming BRAC related employers									DLLR, DBED
2) Expand services within One-Stops to serve needs of BRAC-related companies (specialized recruitments, pre-screening and referrals, job fairs, and customized training solutions)									DLLR, DBED, MHEC
a. Coordinate with state and local workforce service agencies in providing business services to BRAC-related employers									DLLR
b. Develop a Defense Worker Exchange Program for BRAC-related agencies									DLLR
c. Increase MHEC approved training vendors within One Stop system to train more job seekers for BRAC-related jobs									DLLR, MHEC



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
3) Provide employment assistance to relocating BRAC spouses and other family members (such as One-Stop services, career consultation, resume assistance, and customized recruitment opportunities)										DLLR, MHEC, MSDE
4) Develop inter-state commuter incentive program for non-Maryland workers commuting to BRAC employment locations in Maryland										DLLR, MDOT
5) Expand current veterans programs and other resources for veterans in One-Stops										DLLR
6) Provide targeted outreach to qualified job seekers for BRAC-related positions										DLLR, MHEC, MSDE, DBED
7) Create workforce training programs focused on BRAC-related jobs for emerging, existing and under-utilized workforces (Construction, IT, service industry, etc.)										DLLR, MHEC, MSDE



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
8) Coordinate BRAC-related workforce development through Workforce ONE Maryland program (\$4M DOL Grant)			●						DLLR
9) Assess and streamline 20+ occupational licensing requirements to create smooth transitions for employees relocating to Maryland		◆	.....	●					DLLR, MHEC
10) Assess PWQ eligibility for small and mid-sized manufacturing and technology companies			●						DLLR, MHEC, DBED
11) Expand capacity of MWE to provide premium service to job seekers and employers		◆	.....	●					DLLR
a. Establish link to employment/workforce development opportunities for each military installation		●							DLLR



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION										
ACTION										RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>II. Bridge Educational Systems with BRAC Workforce Needs</b>										
1) Integrate 21st Century Workplace Survival Skills programs into P-20 educational institutions										DLLR, MSDE, MHEC
2) Assess preparedness of Maryland educational institutions to meet educational requirements of BRAC jobs										DLLR, MSDE, MHEC
3) Align adult education programs, TANF employment programs, and mature worker programs in workforce development										DLLR, MSDE, MHEC, DHR
4) Facilitate articulation of military and immigrant work experience and education into Maryland education standards										DLLR, MHEC
5) Identify, develop and implement 2+2+2 educational programs for BRAC-related occupations										DLLR, MSDE, MHEC



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>III. Facilitate Growth of Higher Education BRAC Programs</b>										
1) Create competitive grant program to fund BRAC-related higher education initiatives (BRAC Fund)		◆							▶	MHEC
2) Develop MOUs between Maryland IHEs & NJ/VA/DC IHEs to transfer academic credit for BRAC-related students, especially graduate level credit			◆		●					MHEC, USM, IHEs
3) Assess capacity of educational facilities to accommodate BRAC workforce needs			◆		●					MHEC, USM, IHEs
4) Evaluate BRAC-related program proposals from IHEs		◆							▶	MHEC
<b>IV. Identify and Prioritize School-related Capital Improvement Programs</b>										
1) Review and assess facility needs and enrollment projections set forth in K-12 educational facilities master plan		◆							▶	IAC (MDP)



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
2) Explore public/private partnerships and alternative financing for school construction needs			●						IAC
3) Assess feasibility of flexible procedures and funding sources for LEA to proceed with BRAC-related projects outside of annual CIP funding schedule			●						IAC
<b>V. Support Science Technology Engineering and Mathematics (STEM) Programs</b>									
1) Conduct bi-annual STEM Coordinators meetings	.....	.....	.....	.....	.....	.....	.....	▶	MSDE
2) Conduct annual STEM Conference	.....	.....	.....	.....	.....	.....	.....	▶	MSDE
3) Create STEM website and electronic network to disseminate information such as grant opportunities and best practices	●								MSDE
a. Link MSDE STEM initiatives and each LEA STEM website	●								MSDE



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
4) Investigate best practices nationwide and gather information on STEM programs with a focus on elementary and middle schools									MSDE
5) Provide technical assistance to local school systems									MSDE
a. Provide best practices in STEM education									MSDE
b. Assist with STEM grant application, management and implementation									MSDE
6) Award yearly State STEM Planning/ Implementation Grants to local school systems									MSDE
7) Strengthen professional development for teachers in STEM and special education									MSDE, MHEC



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
8) Promote Regional STEM Initiatives									MSDE
a. Create STEM career pathway from middle school through graduate studies									MSDE, MHEC
b. Coordinate among K-12, community college and university partners to develop STEM curriculum and programs									MSDE, MHEC
<b>VI. Support Career and Technology Education (CTE) Pathway Programs</b>									
1) Target federal Perkins funding to expand CTE programs in BRAC local school systems									MSDE, MHEC
2) Expand PLTW high school and Gateway to Technology middle school program availability and student enrollment									MSDE, MHEC
3) Expand professional development for CTE teachers and guidance counselors									MSDE, MHEC, DLLR



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
4) Provide assistance to local school systems and community colleges for expanding CTE pathway programs leading to industry certifications				◆					→	MSDE, MHEC
5) Provide assistance to local school systems and IHEs implementing articulated homeland security programs				◆					→	MSDE, MHEC
6) Promote Regional CTE Initiatives				◆					→	MSDE
a. Support development of strong mathematics and science curricula through CTE programs				◆					→	MSDE
b. Provide and implement PLTW/GTT pre-engineering programs in middle and high schools		●								MSDE



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>VII. Establish Innovative Schools and Rigorous Programs</b>										
1) Support and expand charter schools through the award and monitoring of \$18 million Federal grant										MSDE
2) Support expansion of Advanced Placement courses										MSDE
3) Support expansion of International Baccalaureate Schools										MSDE
4) Support expansion of child care access										MSDE
5) Improve quality of child care by increasing pre-K education programs in accredited child care centers										MSDE
<b>VIII. Increase College Participation and Achievement</b>										
1) Increase dual enrollment opportunities										MSDE, MHEC, DLLR



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
2) Increase number of 2+2+2 programs	.....	.....	.....	.....	.....	.....	.....	.....▶	MSDE, MHEC, DLLR
<b>IX. Promote Teacher Recruitment and Certification Programs</b>									
1) Support alternative teacher certification programs (New Teacher Project, Teach for America, Troops to Teachers, and Transition to Teaching)	.....	.....	.....	.....	.....	.....	.....	.....▶	MSDE
2) Evaluate pension policies that encourage highly qualified teacher relocation to Maryland	—◆.....	.....	.....	.....	.....	.....	.....	.....▶	MSRA, MSDE
3) Revise teacher certification regulations to facilitate process for new and relocating teachers	—●.....	.....	.....	.....	.....	.....	.....	.....	MSDE
4) Expand Associate of Arts in Education programs	.....	.....	.....	.....	.....	.....	.....	.....▶	MSDE, MHEC



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>X. Expand BRAC-Related Employment Opportunities for Maryland Students</b>										
1) Expand partnerships with businesses, apprenticeship programs, and industry associations to create internships and employment opportunities for Maryland high school students										MSDE
2) Expand BRAC-related work-based learning experiences for high school students										MSDE
3) Provide students with information about security clearance requirements/processes and the impact of student behavior on the ability to obtain a security clearance										MSDE
a. Work with BRAC-related agencies to identify and address security clearance issues										MSDE, DLLR, MHEC



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
b. Embed student behavior linkage and security clearance information in character education newsletter and handouts									MSDE
c. Encourage local school systems to include student behavior and security clearance linkage as part of their character education message									MSDE
d. Incorporate student behavior and security clearance linkage as part of the message of speakers from the Speakers Bureau and Ethics Speakers									MSDE
e. Develop financial literacy awareness among students through the development of a personal resource management course									MSDE



STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
f. Develop a Security Clearance Education Website									MSDE
<b>XI. Enhance Information about Maryland Public Schools</b>									
1) Develop communications and marketing plan including informational pamphlets designed to assist BRAC students and families									MSDE, MHEC, DLLR
2) Participate in relocation fairs for DISA, Fort Monmouth, ATEC and other relocating agencies									MSDE, MHEC, DLLR



STATEWIDE - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Provide Small and Minority Businesses Equal Access to Procurement/Business Opportunities</b>										
1) Conduct and update an Economic Opportunities Study to identify BRAC business opportunities for small, minority and women owned businesses										GOMA, DBED, DHCD
a. Conduct a contracting needs assessment to identify contracting opportunities and contractor requirements (security clearances, skill level, capacity, size, special skill set, certifications)										GOMA, DBED
2) Coordinate statewide meetings with contracting organizations and alliances to identify BRAC opportunities for small, minority and women owned businesses										GOMA, DBED
3) Coordinate with SBDC, advocacy groups, legislators, and all levels of government to organize BRAC procurement and outreach fairs										GOMA, DBED



STATEWIDE - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS									
ACTION	2008	2009	2010	2011	2012	2013	2014	2015	RESPONSIBLE STATE AGENCY
4) Identify and disseminate statewide best practices for providing minority business access to DoD procurements	—●								GOMA
5) Participate in relocation fairs for DISA, Fort Monmouth, ATEC and other relocating agencies	—●								GOMA, DBED, DHCD
6) Facilitate SBDC and PTAP implementation of strategy for improving minority business access to BRAC contracting opportunities	—◆			- - - - -▶					GOMA, DBED
7) Assist minority businesses to take advantage of mentoring programs and security clearance best practices	- - - - -			- - - - -▶					GOMA, DBED
8) Create BRAC Small and Minority Business Advisory Group to assist MBE's in gaining access to DoD opportunities	—●								GOMA



STATEWIDE - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
9) Create partnerships with defense industry to formalize connections with small, minority and women owned businesses										GOMA, DBED
10) Track BRAC related minority business outcomes to measure minority business BRAC success										GOMA
<b>II. Apply MBE Requirements to all State BRAC Projects</b>										
1) Improve access to school construction projects by minority business										GOMA
2) Improve access to transportation related projects statewide by minority business										GOMA, MDOT
3) Improve access to water and waste water related projects statewide by minority business										GOMA, MDE
4) Assess feasibility of creating reciprocal MBE certification process with State, Federal and Local Governments										GOMA



STATEWIDE - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>III. Improve Access to Capital</b>										
1) Increase capital available to minority businesses for bonding and business expansion									▶	GOMA, DBED, MDOT
2) Promote HubZones and Enterprise Zones									▶	GOMA, DHCD, DBED
<b>IV. Enhance BRAC Procurement Information Dissemination</b>										
1) Use GOMA website to provide comprehensive links to significant BRAC related procurements		◆							▶	GOMA
2) Provide access to MBE procurement and certification training programs via GOMA website		◆							▶	GOMA
<b>V. Enhance Economic Development Assistance/Outreach</b>										
1) Coordinate grant assistance provided by DoD OEA				●						DBED
2) Develop and coordinate BRAC marketing plan with local, regional, and private sector entities		◆							▶	DBED, DHCD, DLLR, MHEC, GOMA, MSDE, MDOT, MDP, MDE



STATEWIDE - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
a. Disseminate Maryland relocation information package									DBED, DHCD, DLLR, MHEC, GOMA, MSDE, MDOT, MDP, MDE
3) Assist BRAC-related companies locating in Maryland									DBED, GOMA, DLLR
a. Coordinate key site location for BRAC-related businesses									DBED
4) Assist expanding current Maryland based operations									DBED, GOMA, DLLR
5) Implement and evaluate BRAC Zones to provide local jurisdictions incentives to redevelop areas that can be utilized for BRAC employer and residential locations within PFAs									DBED, MDP, DHCD
6) Support technology transfer and commercialization activity by funding entrepreneurs collaborating with BRAC affiliated researchers									DBED, TEDCO



# **Aberdeen Proving Ground (Edgewood Chemical Biological Center)**

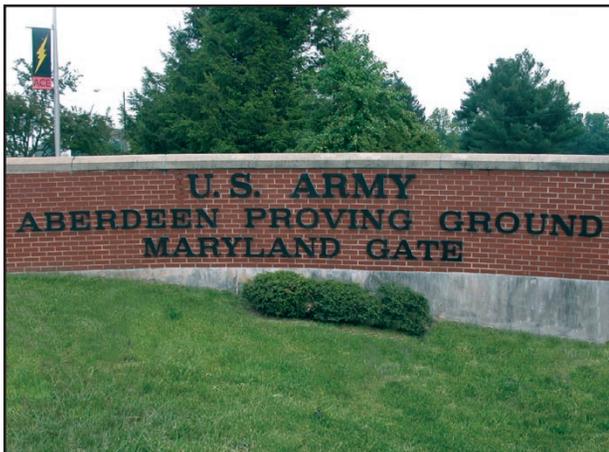
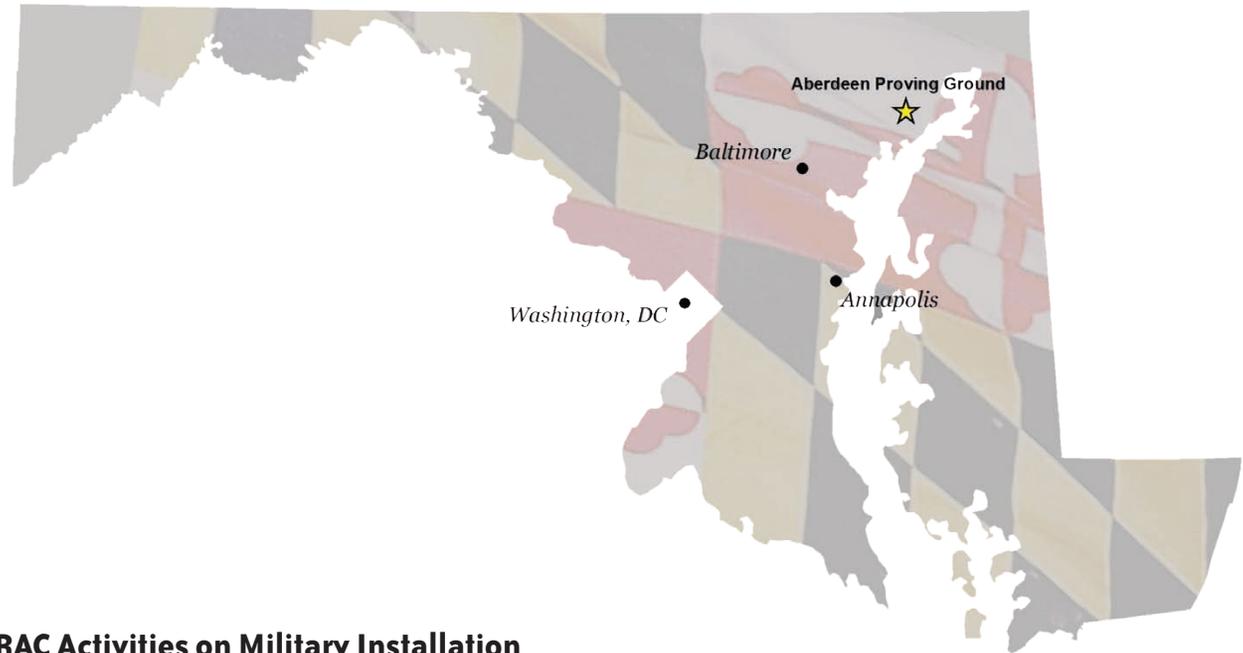




# Aberdeen Proving Ground

## Military Installation Description

The Aberdeen Proving Ground (APG) is situated on more than 72,000 acres (about 39,000 acres of land area and 33,000 acres of water) primarily within Harford County, Maryland. APG hosts units and activities of nine major Army Commands, supporting nearly 70 tenants and 12,500 personnel. Its functions are central to a wide spectrum of Army and Department of Defense research, test and evaluation activities.



## BRAC Activities on Military Installation

The Aberdeen Proving Ground has a large number of organizations both departing and arriving as the result of BRAC, with an expected net growth of approximately 8,000 personnel. Like Fort Meade, potential Enhanced Use Lease activities may serve to locate thousands of additional jobs on the Military Installation itself.

The major organization departing Aberdeen is the Army’s Ordnance School, scheduled to relocate to Fort Lee, Virginia. The largest of the organizations moving to Aberdeen include the Army Test and Evaluation Command (ATEC) moving from Alexandria, Virginia; the

Chemical Biological Defense Research Component of the Defense Threat Reduction Agency; the Joint Program Executive Office for Chemical Biological Support; and elements of the Army’s Command, Control, Communications, Computers, Intelligence, Surveillance and Reconnaissance (C4ISR) functions moving primarily from Fort Monmouth, New Jersey, but also from Fort Belvoir, Virginia and Fort Huachuca, Arizona.

The future moves at APG are construction dependent, and will most likely occur in 2010 and 2011.





ABERDEEN PROVING GROUND - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
<b>I. Expand Affordable and Workforce Housing Opportunities</b>									
1) Prioritize rental housing funds/LIHTC to reflect BRAC projects (FY 2007 awards below)									DHCD
a. Cherrydale Apartments									DHCD
b. Poppleton Phase II									DHCD
c. Francis House aka Jenkins House									DHCD
d. Pennrose New East Baltimore									DHCD
2) Determine and implement appropriate BRAC-related incentives for Baltimore City									DHCD
<b>II. Strengthen Neighborhoods</b>									
1) Leverage Community Legacy to achieve Local Government revitalization goals (FY 2007 awards below - FY 2008 pending)									DHCD
a. Harford - 5 Projects									DHCD





ABERDEEN PROVING GROUND - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
b. Baltimore Co. - 2 Projects	.....●								DHCD
c. Baltimore City - 18 Projects	.....●								DHCD
2) Assist local economic and small business development through Neighborhood BusinessWorks (2007 projects reflected)	—————◆—————▶								DHCD
a. Washington Village/ Pigtown Neighborhood Planning Council	.....●								DHCD
b. Federal Hill Main Street, Inc.	.....●								DHCD
c. Govanstowne Business Association	.....●								DHCD
d. Waverly Main Street	.....●								DHCD
e. Fell's Point Development Corporation	.....●								DHCD
f. Pennsylvania Avenue Redevelopment Collaborative, Inc.	.....●								DHCD
g. Jonestown Entrepreneur Center	.....●								DHCD





ABERDEEN PROVING GROUND - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
<b>III. Implement FY '08 Region-Specific Drinking Water &amp; Wastewater Treatment Capital Projects</b>									
1) Aberdeen WWTP - Enhanced Nutrient Removal									MDE
a. Design engineering									
b. Construction									
2) Back River WWTP - Enhanced Nutrient Removal									MDE
a. Design engineering									
b. Construction									
3) Back River WWTP - Gravity Sludge Thickeners									MDE
a. Design engineering									
b. Construction									
4) Chesapeake City Water Storage Tank									MDE
a. Design engineering									
b. Construction									





ABERDEEN PROVING GROUND - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
5) Elkton WWTP - BNR / ENR Upgrade	.....	.....●							MDE
a. Construction	.....	.....●							
6) Havre de Grace WWTP - BNR / ENR Upgrade	.....	.....●							MDE
a. Construction	.....	.....●							
7) Joppatowne WWTP - Enhanced Nutrient Removal	.....	.....	.....	.....●					MDE
a. Design engineering	.....	.....●							
b. Construction			.....	.....●					
8) North East Water System Improvements	.....	.....●							MDE
a. Construction	.....	.....●							
9) Port Deposit existing Water Treatment and Intake	.....	.....●							MDE
a. Construction	.....	.....●							





ABERDEEN PROVING GROUND - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
10) Rising Sun WWTP - Upgrade	.....●								MDE
a. Design engineering	.....●								
b. Construction		—●							
11) Sod Run WWTP - Biological Nutrient Removal	.....●								MDE
a. Design engineering	.....●								
b. Construction		—●							
<b>IV. Support Environmental BRAC Processes</b>									
1) Complete BRAC-related elements of Coastal Plain aquifer assessment	.....●								MDE
2) Complete BRAC-related elements of Piedmont aquifer assessment	.....●								MDE
3) Complete engineering technology assessments of local water & wastewater treatment systems	.....●								MDE





ABERDEEN PROVING GROUND - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
4) Develop and document a state financing strategy in support of adequate local water and wastewater infrastructure	————●									MDE
<b>V. Support Land Use and Planning</b>										
1) Provide technical assistance in updating Baltimore City's zoning code through comprehensive rezoning process					●					MDP
2) Provide technical support for creation of TOD zoning and incentive programs for transit nodes throughout Baltimore City					●					MDP, MDOT





ABERDEEN PROVING GROUND - TRANSPORTATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Promote Transportation Alternatives - Transit, Carpool, And Vanpool</b>										
1) Evaluate additional direct transit service to APG through the Local Bus (LOTS) Harford and Cecil transit development plans	●									MTA
<b>II. Implement Strategic Roadway Investments: Near-Term Transportation Improvements</b>										
1) Identify and implement key intersection improvements	◆-----▶								SHA	
a. Conduct traffic study to identify potential intersection improvements.	●									
b. Implement intersection improvements identified in the traffic study (US 40/MD 715 interchange - \$8M earmarked)	◆-----▶									
2) Implement bridge replacement construction for MD 7 structure over Cranberry Run	●								SHA	





ABERDEEN PROVING GROUND - TRANSPORTATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
<b>III. Implement CTP Transit Project Pipeline (FY 2008-2013 Draft CTP*)</b>									
1) Implement ADA improvements and build station at Edgewood MARC Station									MTA
a. Planning and engineering									
b. Construction									
2) Planning and Engineering for assessment of transit needs for BRAC: APG-related studies									MTA
a. Aberdeen MARC station parking expansion									
b. Aberdeen MARC station relocation study									
c. MARC layover and maintenance facility									
d. Conduct BRAC commuter bus study (to assess direct routes into APG and associated Park & Ride lots)									





ABERDEEN PROVING GROUND - TRANSPORTATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
3) Support LOTS for Cecil and Harford Counties (FY '08)	●								MTA
<b>IV. Implement CTP Highway Project Pipeline (FY 2008-2013 Draft CTP*)</b>									
1) Concept development for Perryman access study to provide improved access to MD 159/US 40	●								SHA
2) Interchange improvements for US 40 at MD 715	→								SHA
a. Planning and engineering	→			●					
b. Future project phasing				→					
3) Interchange improvements and Express Toll Lanes for I-95 Section 100, from north of the I-895 Split to north of MD 43	→					●			MdTA
a. Planning and engineering	→		●						
b. Right-of-way	→		●						
c. Construction	→					●			





ABERDEEN PROVING GROUND - TRANSPORTATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
4) Planning study for I-95 Section 200, from north of MD 43 to north of MD 22	.....●								MdTA
5) I-95/MD 24 interchange improvements at MD 24/MD 924/Tollgate Road	————●								MdTA
a. Planning and engineering	.....●								
b. Construction	————●								
6) JFK (I-95) Park & Ride facilities, new lots at MD 152 and MD 24	————●								MdTA
a. Planning and engineering		———●							
b. Right-of-way	.....●								
c. Construction		———●							
7) JFK (I-95) toll plaza planning study	.....●								MdTA





ABERDEEN PROVING GROUND - TRANSPORTATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
8) Expand and improve the MD 152 Park & Ride lot	●									MdTA
a. Construction	●									
9) US 40 Hatem bridge deck replacement, including the US 40 at MD 222 intersection break-out project				●						MdTA
a. Planning and engineering	●	●	●	●						
b. Construction	●	●	●	●						
10) MD 132 resurfacing, MD 462 to Beards Hill Road	●	●								SHA
11) Construction of MD 755 Community Safety and Enhancement, MD 24 to Willoughby Beach Road (Phase I)	●									SHA

\*Time Frame for Project Pipeline is only from FY 2008-2013, the Draft CTP Period





ABERDEEN PROVING GROUND - WORKFORCE DEVELOPMENT & EDUCATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Customize, Create and Expand Workforce Programs</b>										
1) Establish Transition/One-Stop Career Center at Ft. Monmouth, New Jersey to provide employment and transition assistance	◆			●						DLLR
<b>II. Facilitate Growth of Higher Education BRAC Programs</b>										
1) Conduct feasibility study of creating regional higher education and research and development center to serve APG community	●									MHEC





ABERDEEN PROVING GROUND - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Provide Small and Minority Business Equal Access to Procurement/Business Opportunities</b>										
1) Dedicate staff to interface with APG in business development capacity	●									GOMA, DBED
<b>II. Enhance Economic Development Assistance/Outreach</b>										
1) Participate in relocation fairs for Fort Monmouth and other relocating agencies	◆	◆	◆	◆	◆	◆	◆	◆	◆	DBED, MSDE, DHCD, MHEC, DLLR, GOMA
2) Coordinate with APG to update BRAC movement timelines as well as personnel changes and profiles	◆	◆	◆	◆	◆	◆	◆	◆	◆	DBED, MDP
3) Review and process MEDAF applications resulting from Route 40 redevelopment and transit analysis	●	●	●	●	●	●	●	●	●	DBED, DHCD, MDP, MDOT



# Andrews Air Force Base

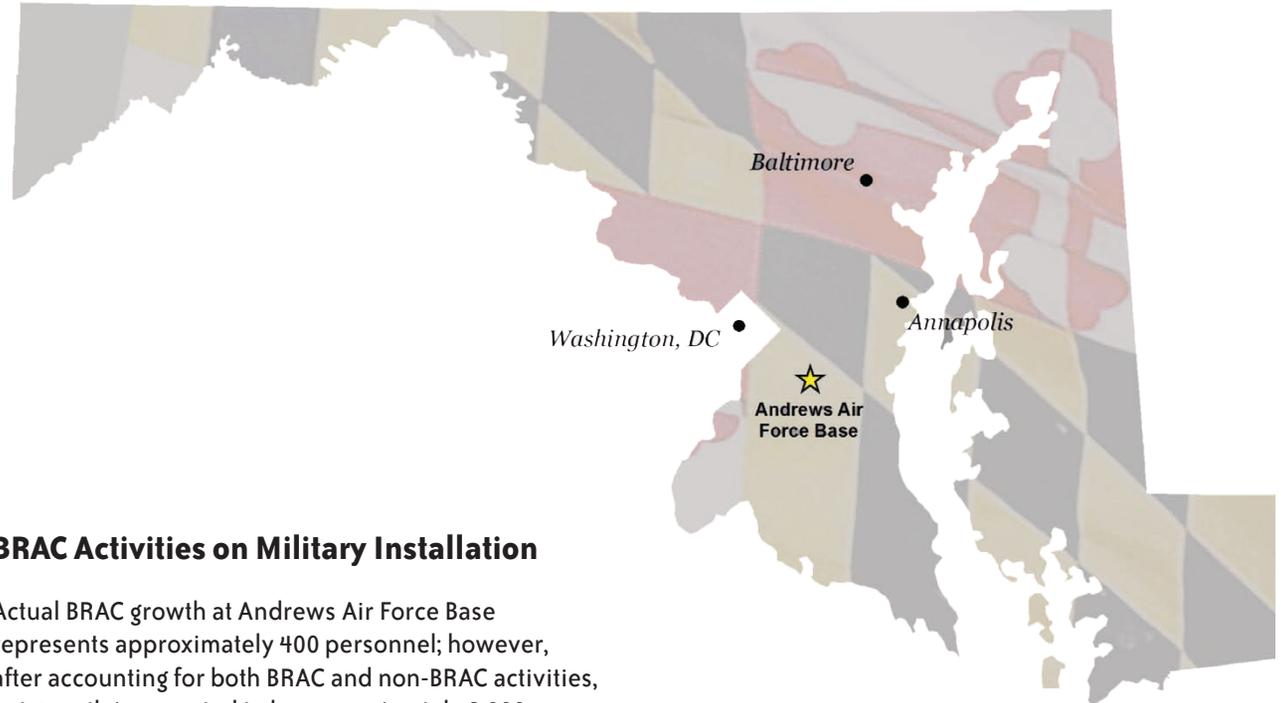


# Andrews Air Force Base

## Military Installation Description

Andrews Air Force Base is located in Prince George’s County, comprises 4,320 acres and is host to more than 20,000 civilian and active duty military personnel and families.

The 316<sup>th</sup> Wing is host at Andrews Air Force Base, which also is the home of Headquarters Air Force District of Washington. Andrews Air Force Base also is the home of the 89<sup>th</sup> Airlift Wing, whose missions include operation of the presidential support fleet, including Air Force One. It frequently plays host to the President and Vice President of the United States, Congressional delegations, foreign heads of state and many other dignitaries and distinguished visitors. More than 60 other separate units and special missions are located there. Other tenants include an Air National Guard F-16 Wing and an Air Force Reserve C-141 Wing.



## BRAC Activities on Military Installation

Actual BRAC growth at Andrews Air Force Base represents approximately 400 personnel; however, after accounting for both BRAC and non-BRAC activities, net growth is expected to be approximately 3,000 personnel. Additional changes and additions may occur as the Air Force continues to evaluate the disposition of activities in the National Capital Region.

The majority of the growth is associated with Air Force and Air National Guard Headquarters elements moving from Virginia. The BRAC-related growth at Andrews Air Force Base is the result of moves made by the Air Force District of Washington and Air National Guard Headquarters.

Movement is construction-dependent and will meet the scheduled BRAC deadline of September 2011.





ANDREWS AIR FORCE BASE - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Strengthen Neighborhoods</b>										
1) Leverage Community Legacy to achieve Local Government revitalization goals (FY 2007 awards below - FY 2008 pending)										DHCD
a. Prince George's - 14 Projects										DHCD
<b>II. Implement FY '08 Region-Specific Drinking Water &amp; Wastewater Treatment Capital Projects</b>										
1) Blue Plains WWTP Enhanced Nutrient Removal										MDE
a. Design engineering										
b. Construction										
2) Piscataway Enhanced Nutrient Removal										MDE
a. Design engineering										
b. Construction										





ANDREWS AIR FORCE BASE - TRANSPORTATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Implement Strategic Roadway Investments: Near-Term Transportation Improvements</b>										
1) Conduct traffic study to identify potential intersection improvements	●									SHA
<b>II. Implement CTP Transit Project Pipeline (FY 2008-2013 Draft CTP*)</b>										
1) Planning and engineering for assessment of BRAC transit needs	●									MTA
2) Planning for Southern Maryland mass transportation analysis	●									MTA
3) Support LOTS for Prince George's County and Prince George's County Local Bus Program (FY '08)	●									MTA
<b>III. Implement CTP Highway Project Pipeline (FY 2008-2013 Draft CTP*)</b>										
1) Construct new interchange at MD 4 and Suitland Parkway	●									SHA
a. Planning and engineering	●									
b. Right-of-way	●									
c. Construction	●									

\*Time Frame for Project Pipeline is only from FY 2008-2013, the Draft CTP Period



# **National Naval Medical Center (Bethesda Naval Hospital)**

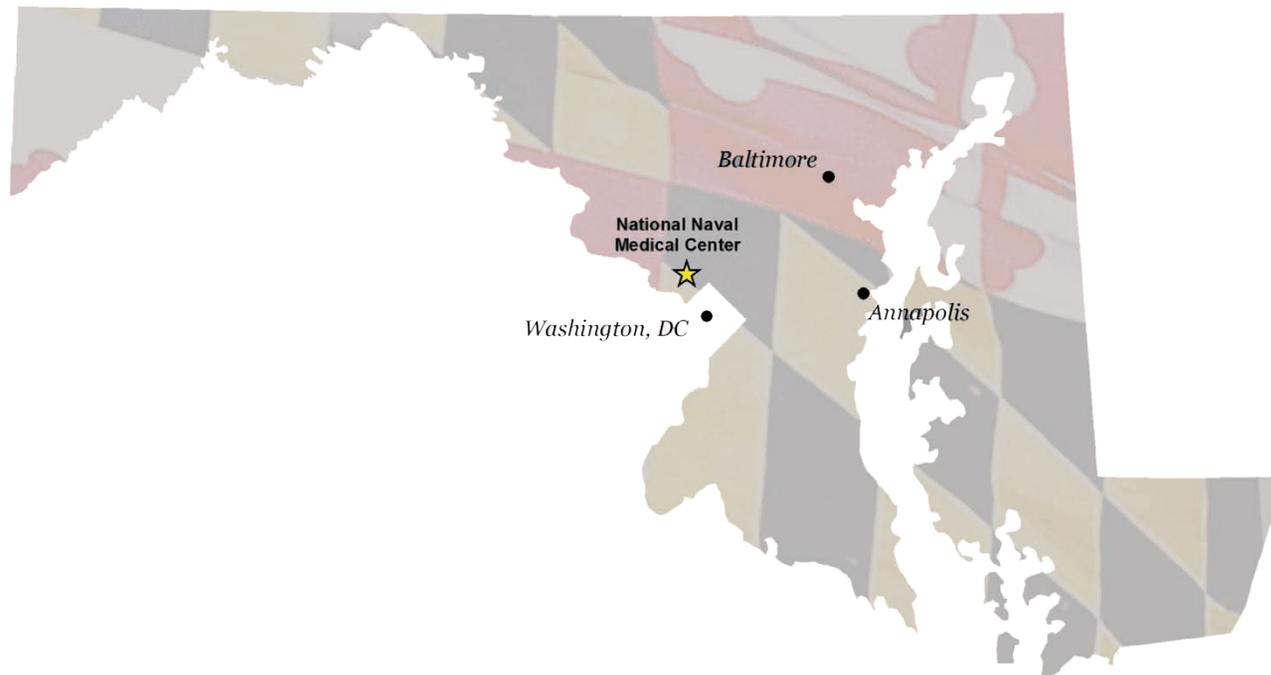




# National Naval Medical Center (Bethesda Naval Hospital)

## Military Installation Description

The National Naval Medical Center (NNMC) is located in Bethesda, Maryland and is also known as the Bethesda Naval Hospital, is considered the flagship of the United States Navy's system of medical centers. It conducts medical and dental research as well as provides health care for our country's leaders, including the President and his family. The campus itself is comprised of 243 acres and 88 buildings, which supports approximately 4,600 employees.



## BRAC Activities on Military Installation

Walter Reed Army Medical Center and the National Naval Medical Center will merge by September 2011 into one tri-service military medical center located on the Bethesda campus. That facility will be called the Walter Reed National Military Medical Center and it will be staffed by Air Force, Army, and Navy military personnel. The merged medical center will be the core of an integrated military medical system in the National Capital Area. An addition of approximately 2,000 staff is expected, as well as a doubling of the current patient load.





NATIONAL NAVAL MEDICAL CENTER (BETHESDA NAVAL HOSPITAL) - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Expand Affordable and Workforce Housing Opportunities</b>										
1) Prioritize rental housing funds/LIHTC to reflect BRAC projects (FY 2007 awards below)										DHCD
a. Dale Drive	.....●									DHCD
b. Wheaton Metro Kiss and Ride Development	.....●									DHCD
c. Takoma Park Preservation	.....●									DHCD
<b>II. Strengthen Neighborhoods</b>										
1) Leverage Community Legacy to achieve Local Government revitalization goals (FY 2007 awards below - FY 2008 pending)										DHCD
a. Montgomery - 5 Projects	.....●									DHCD





NATIONAL NAVAL MEDICAL CENTER (BETHESDA NAVAL HOSPITAL) - TRANSPORTATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Promote Transportation Alternatives - Transit, Carpool and Vanpool</b>										
1) Conduct feasibility study for new Medical Center metrorail station entrance										MTA
2) Emphasize transit improvements, given a heavily urbanized setting										MTA
a. Evaluate potential WMATA bus service adjustments and improvements										MTA
b. Support local evaluation of direct shuttle service on base										MTA
<b>II. Implement Strategic Roadway Investments: Near-Term Transportation Improvements</b>										
1) Conduct traffic study to identify needed intersection improvements										SHA
a. MD 355 @ Cedar Lane										
b. MD 355 @ Jones Bridge Road										
c. MD 355 @ South Wood Road										





NATIONAL NAVAL MEDICAL CENTER (BETHESDA NAVAL HOSPITAL) - TRANSPORTATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
d. MD 185 @ Jones Bridge Road	—●									SHA
e. MD 187 @ Cedar Lane	—●									
<b>III. Implement CTP Transit Project Pipeline (FY 2008-2013 Draft CTP*)</b>										
1) Planning and engineering for assessment of BRAC transit needs	.....●									MTA
2) Support LOTS for Montgomery County and Montgomery County's Local Bus Program (FY '08)	.....●									MTA
<b>IV. Provide Technical Analysis</b>										
1) Review locally-proposed Capital Beltway access improvements, including feasibility and operational issues	—●									SHA

\*Time Frame for Project Pipeline is only from FY 2008-2013, the Draft CTP Period





NATIONAL NAVAL MEDICAL CENTER (BETHESDA NAVAL HOSPITAL) - ECONOMIC DEVELOPMENT & SMALL MINORITY BUSINESS										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Enhance Economic Development Assistance/Outreach</b>										
1) Assess need for off-site lodging to support NNMC accommodations	●									DBED



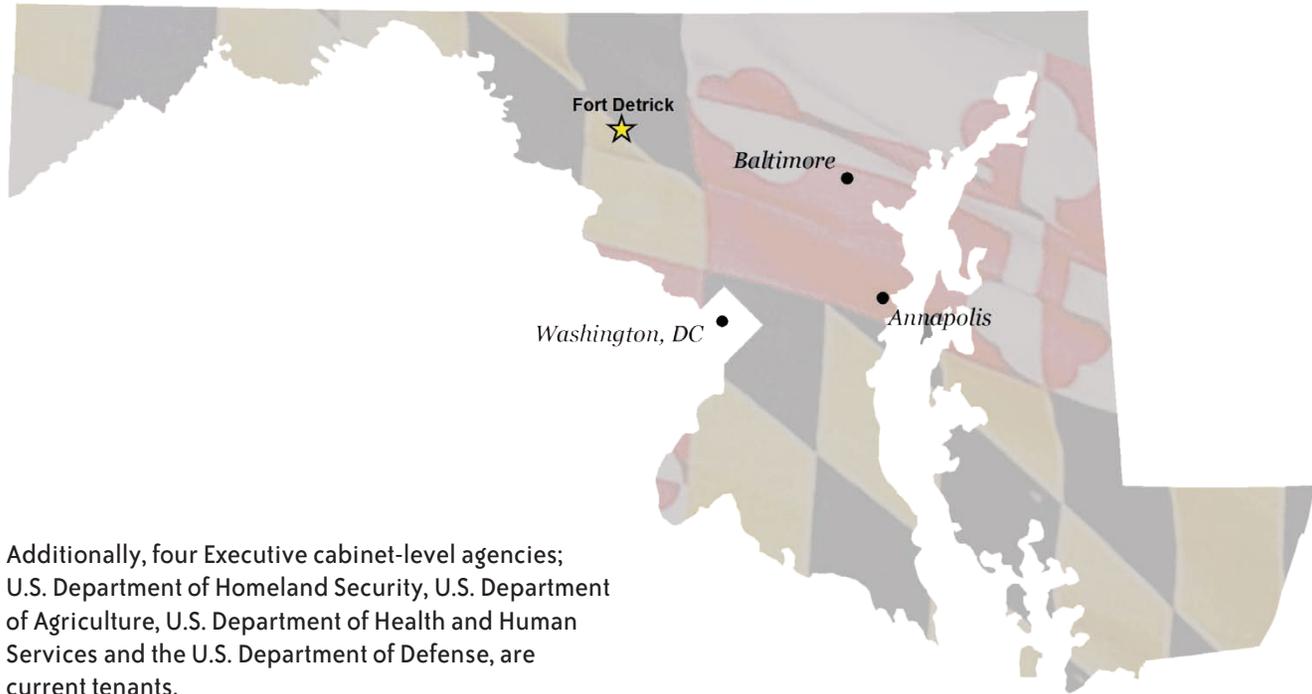
# Fort Detrick



# Fort Detrick

## Military Installation Description

Fort Detrick is located in Frederick, Maryland. Its 1,200 acres support a multi-governmental community that conducts biomedical research and development, medical material management, global medical communications and the study of foreign pathogens. The Military Installation is home to the U.S. Army Medical Research and Materiel Command (USAMRMC), with its U.S. Army Medical Research Institute of Infectious Diseases (USAMRIID), as well as to the National Cancer Institute and 37 other mission-critical partners. Fort Detrick will become the home of the National Interagency Bio-Defense Campus as the campus undergoes extensive reorganization. Currently, all branches of the U.S. military are represented among the 7,800 military, federal and contractor employees.



Additionally, four Executive cabinet-level agencies; U.S. Department of Homeland Security, U.S. Department of Agriculture, U.S. Department of Health and Human Services and the U.S. Department of Defense, are current tenants.



## BRAC Activities on Military Installation

Actual BRAC-related growth at Fort Detrick represents approximately 300 total personnel; however, the aggregated multi-agency growth at Fort Detrick is approximately 2,000, a number that will continue to fluctuate as hosted agencies continue to review their long term expansion plans. The BRAC-related growth at Fort Detrick will result from moves by the Consolidated Reserve Center and Research, Development and Acquisition Facility.





FORT DETRICK - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Expand Affordable and Workforce Housing Opportunities</b>										
1) Prioritize rental housing funds/LIHTC to reflect BRAC projects (FY 2007 awards below)										DHCD
a. Frederick Revitalization										DHCD
<b>II. Strengthen Neighborhoods</b>										
1) Leverage Community Legacy to achieve Local Government revitalization goals (FY 2007 awards below - FY 2008 pending)										DHCD
a. Frederick - 4 Projects										DHCD
<b>III. Implement FY '08 Region-Specific Drinking Water &amp; Wastewater Treatment Capital Projects</b>										
1) Ballenger Enhanced Nutrient Removal										MDE
a. Design engineering										
b. Construction										





FORT DETRICK - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
2) Frederick Enhanced Nutrient Removal										MDE
a. Design engineering										
b. Construction										





FORT DETRICK - TRANSPORTATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Implement Strategic Roadway Investments: Near-Term Transportation Improvements</b>										
1) Conduct traffic study to identify potential intersection improvements	●									SHA
2) Review signal system along US 40 from US 15 to Waverly Drive	●									SHA
<b>II. Implement CTP Transit Project Pipeline (FY 2008-2013 Draft CTP*)</b>										
1) Support LOTS for Frederick County (FY '08)	●									MTA
<b>III. Implement CTP Highway Project Pipeline (FY 2008-2013 Draft CTP*)</b>										
1) Planning and engineering for US 15 – New interchange at Monocacy Boulevard/Christopher Crossing	●									SHA

\*Time Frame for Project Pipeline is only from FY 2008-2013, the Draft CTP Period





FORT DETRICK - WORKFORCE DEVELOPMENT & EDUCATION									
ACTION								RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015	
<b>I. Facilitate Growth of Higher Education BRAC Programs</b>									
1) Assess feasibility of creating regional higher education and research and development center to serve Ft. Detrick community									MHEC



# Fort George G. Meade



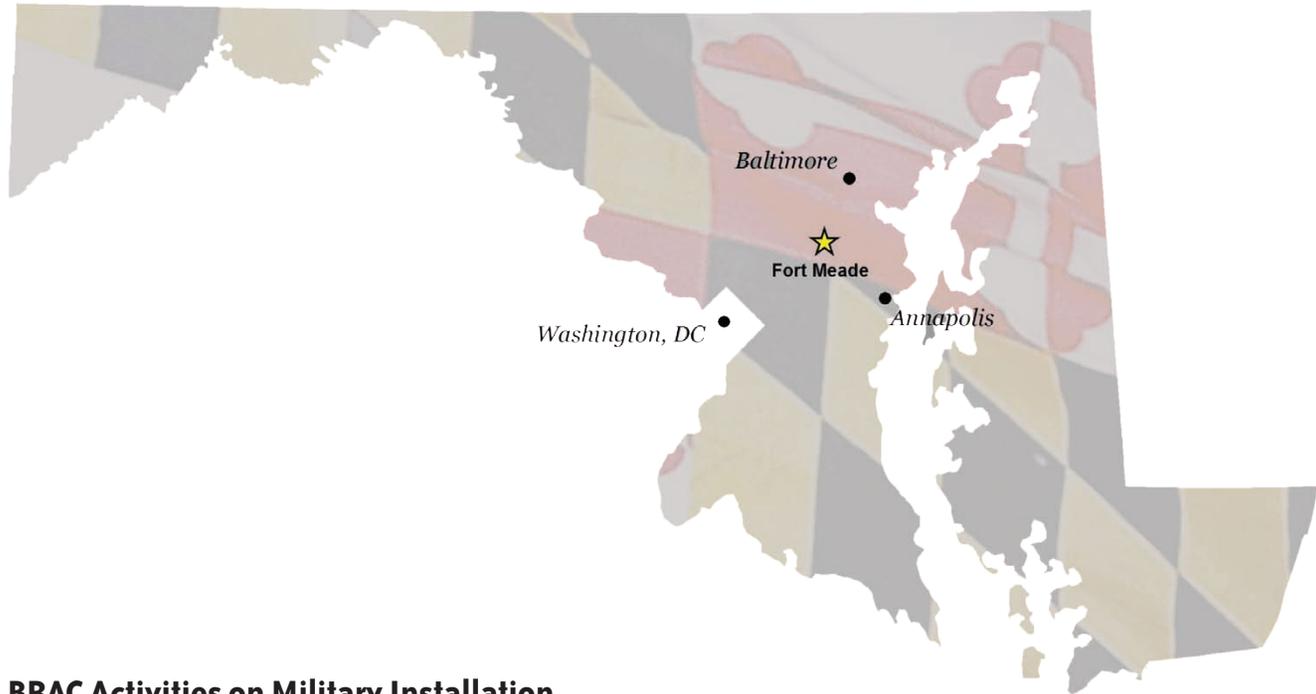


## Fort George G. Meade

### Military Installation Description

Fort George G. Meade covers approximately 5,415 acres in the northwest corner of Anne Arundel County, Maryland and employs approximately 40,000 personnel.

Fort Meade supports more than 80 tenant organizations from all military services and several federal agencies. The major tenants include the National Security Agency, the Defense Information School, the 704th Military Intelligence Brigade, the 902nd Military Intelligence Group, the U.S. EPA Science Center, the Asymmetric Warfare Group and the 1st Army Division East. It is the home of the fourth largest workforce among Army installations in the United States.



### BRAC Activities on Military Installation

The BRAC Commission recommended that three major activities relocate to Fort Meade: the Defense Information Systems Agency (DISA) with approximately 3,800 personnel, the Defense Media Activity (DMA) with approximately 700 personnel, and the Defense Department's Adjudication Activities with 600 personnel. Additional growth on Fort Meade at both the National Security Agency and other commands at the Fort contribute to at least 6,000 additional personnel.

Military construction is required for each of the moving activities, and most new personnel are expected to arrive in 2010 and 2011.

In addition to the BRAC realignment actions, Fort Meade proposes to use the Army's Enhanced Use Lease (EUL) program to implement actions that would involve leasing parcels of non-excess Army land to a private developer for multiple years. Office space capacity for as many as 10,000 personnel through time is envisioned from this arrangement.





FORT GEORGE G. MEADE - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Enhance Information</b>										
1) Provide technical support and comments to Ft. Meade regional housing study	—●									DHCD
<b>II. Expand Affordable and Workforce Housing Opportunities</b>										
1) Prioritize rental housing funds/LIHTC to reflect BRAC projects (FY 2007 awards below)	—————●								DHCD	
a. Annapolis Gardens - Bowman Court		—●								DHCD
b. Cherrydale Apartments	.....●									DHCD
c. Poppleton Phase II	.....●									DHCD
d. Francis House aka Jenkins House	.....●									DHCD
e. Ellicott Gardens	.....	.....●								DHCD
f. Steven's Forest Apartments	.....●									DHCD





FORT GEORGE G. MEADE - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
2) Determine and implement appropriate BRAC related incentives for Baltimore City	◆	.....	.....	.....	●					DHCD
<b>III. Strengthen Neighborhoods</b>										
1) Leverage Community Legacy to achieve Local Government revitalization goals (FY 2007 awards below - FY 2008 pending)	◆	.....	.....	.....	.....	.....	.....	.....	▶	DHCD
a. Baltimore City - 18 Projects	.....	.....	●							DHCD
b. Howard - 1 Project	.....	.....	●							DHCD
c. Anne Arundel - 3 Projects	.....	.....	●							DHCD
2) Assist local economic and small business development through Neighborhood BusinessWorks (2007 projects reflected)	◆	.....	.....	.....	.....	.....	.....	.....	▶	DHCD
a. Washington Village/ Pigtown Neighborhood Planning Council	.....	.....	●							DHCD





FORT GEORGE G. MEADE - INFRASTRUCTURE & HOUSING									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
b. Federal Hill Main Street, Inc.	.....●								DHCD
c. Govanstowne Business Association	.....●								DHCD
d. Waverly Main Street	.....●								DHCD
e. Fell's Point Development Corporation	.....●								DHCD
f. Pennsylvania Avenue Redevelopment Collaborative, Inc.	.....●								DHCD
g. Jonestown Entrepreneur Center	.....●								DHCD
<b>IV. Implement FY '08 Region-Specific Drinking Water &amp; Wastewater Treatment Capital Projects</b>									
1) Annapolis WWTP Enhanced Nutrient Removal	.....●								MDE
a. Design engineering	.....●								
b. Construction		—————●							





FORT GEORGE G. MEADE - INFRASTRUCTURE & HOUSING										
ACTION	2008	2009	2010	2011	2012	2013	2014	2015	RESPONSIBLE STATE AGENCY	
2) Bowie WWTP Enhanced Nutrient Removal										MDE
a. Design engineering										
b. Construction										
3) Broadneck WWTP Enhanced Nutrient Removal										MDE
a. Design engineering										
b. Construction										
4) Cox Creek WWTP Enhanced Nutrient Removal										MDE
a. Design engineering										
b. Construction										
5) Dorsey Run WWTP Enhanced Nutrient Removal										MDE
a. Design engineering										
b. Construction										





FORT GEORGE G. MEADE - INFRASTRUCTURE & HOUSING									RESPONSIBLE STATE AGENCY
ACTION	2008	2009	2010	2011	2012	2013	2014	2015	
6) Mayo WWTP Biological Nutrient Removal	[Timeline: Dotted line from 2008 to 2011, solid line from 2008 to 2011, solid dot at 2011]								MDE
a. Design engineering	[Timeline: Dotted line from 2008 to 2009, solid dot at 2009]								
b. Construction	[Timeline: Solid line from 2009 to 2011, solid dot at 2011]								
7) Parkway WWTP Enhanced Nutrient Removal	[Timeline: Dotted line from 2008 to 2011, solid line from 2008 to 2011, solid dot at 2011]								MDE
a. Design engineering	[Timeline: Dotted line from 2008 to 2010, solid dot at 2010]								
b. Construction	[Timeline: Solid line from 2010 to 2012, solid dot at 2012]								
8) Patapsco WWTP Biological & Enhanced Nutrient Removal	[Timeline: Dotted line from 2008 to 2011, solid line from 2008 to 2011, solid dot at 2011]								MDE
a. Design engineering	[Timeline: Dotted line from 2008 to 2009, solid dot at 2009]								
b. Construction	[Timeline: Solid line from 2009 to 2012, solid dot at 2012]								
9) Western Branch WWTP Enhanced Nutrient Removal	[Timeline: Dotted line from 2008 to 2011, solid line from 2008 to 2011, solid dot at 2011]								MDE
a. Design engineering	[Timeline: Dotted line from 2008 to 2010, solid dot at 2010]								
b. Construction	[Timeline: Solid line from 2010 to 2012, solid dot at 2012]								





FORT GEORGE G. MEADE - INFRASTRUCTURE & HOUSING										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>V. Support Environmental BRAC Processes</b>										
1) Complete BRAC-related elements of Coastal Plain aquifer assessment	.....●									MDE
2) Complete BRAC-related elements of Piedmont aquifer assessment	.....●									MDE





FORT GEORGE G. MEADE - TRANSPORTATION										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Promote Transportation Alternatives - Transit, Carpool and Vanpool</b>										
1) Evaluate additional direct transit service to Ft. Meade through Local Bus (LOTS) Anne Arundel and Howard transit development plans	●									MTA
<b>II. Implement Strategic Roadway Investments: Near-Term Transportation Improvements</b>										
1) Conduct traffic study to identify potential intersection improvements	●									SHA
<b>III. Implement CTP Transit Project Pipeline (FY 2008-2013 Draft CTP*)</b>										
1) Planning for Odenton MARC Station - structured 2,500+ space parking garage	●									MTA
2) Planning for Baltimore Washington Investment Corridor Study, to include MARC market and capacity analyses (Greenbelt to BWI)	●									MTA
3) Central Maryland Transit Facility, Ft. Meade	●									MTA





FORT GEORGE G. MEADE - TRANSPORTATION									
ACTION									RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015	
a. Planning and engineering	.....●								MTA
4) Support LOTS for Anne Arundel and Howard counties (FY '08)	.....●								MTA
5) Planning and engineering for assessment of transit needs for BRAC: Ft. Meade-related studies	.....●								MTA
a. Conduct BRAC commuter bus study (to assess direct routes into Ft. Meade and associated Park & Ride lots)	.....●								
<b>IV. Implement CTP Highway Project Pipeline (FY 2008-2013 Draft CTP*)</b>									
1) Planning study for MD 175 from MD 170 to MD 295	.....●								SHA
2) Planning study for MD 198, from MD 295 to MD 32	.....●								SHA

\*Time Frame for Project Pipeline is only from FY 2008-2013, the Draft CTP Period





FORT GEORGE G. MEADE - WORKFORCE DEVELOPMENT AND EDUCATION										
ACTION										RESPONSIBLE STATE AGENCY
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Customize, Create and Expand Workforce Programs</b>										
1) Establish Transition/One-Stop Career Center at DISA in Northern Virginia to provide employment and transition assistance	◆	.....	●							DLLR
2) Assess feasibility of expanding higher education opportunities to serve Ft. Meade community	◆	.....	●							MHEC





FORT GEORGE G. MEADE - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS										
ACTION									RESPONSIBLE STATE AGENCY	
	2008	2009	2010	2011	2012	2013	2014	2015		
<b>I. Provide Small and Minority Business Equal Access to Procurement/Business Opportunities</b>										
1) Dedicate staff to interface with Ft. Meade in business development capacity	●									GOMA, DBED
<b>II. Enhance Economic Development Assistance/Outreach</b>										
1) Participate in relocation fairs for DISA, ATEC and other relocating agencies	◆	◆	◆	◆	●					DBED, MSDE, DHCD, MHEC, DLLR, GOMA
2) Coordinate with Ft. Meade to update BRAC movement timelines as well as personnel changes and profiles	◆	◆	◆	◆	●					DBED, MDP

