

TANGIBLE RESULT #9

Be a Good Steward of Our Environment



MDOT will be accountable to customers for the wise use of resources and impacts on the environment when designing, building, operating and maintaining a transportation system.

RESULT DRIVER:

Dorothy Morrison

The Secretary's Office (TSO)

Be a Good Steward of Our Environment

TANGIBLE RESULT DRIVER:

Dorothy Morrison
The Secretary's Office (TSO)

PERFORMANCE MEASURE DRIVER:

Sonal Ram
State Highway Administration (SHA)

PURPOSE OF MEASURE:

To evaluate the health of the Chesapeake Bay by measuring how well MDOT is achieving compliance with impervious surface restoration as required by the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit.

FREQUENCY:

Annually (in October)

DATA COLLECTION METHODOLOGY:

MDOT is tracking all Bay restoration projects and impervious surface treatment associated with those projects to determine overall progress toward the 20 percent goal during their five-year permit term.

NATIONAL BENCHMARK:

N/A

PERFORMANCE MEASURE 9.1A

Water Quality Treatment to Protect and Restore the Chesapeake Bay

The fastest growing source of pollution in the Chesapeake Bay is stormwater runoff. Urbanization intensifies runoff by increasing paved surfaces and decreasing areas where rainfall can seep into the ground. Stormwater runoff increases delivery of pollutants including trash, organic debris, and sediment, from impervious areas to urban streams.

Restoration efforts for 20 percent of MDOT's existing impervious surfaces, will increase infiltration and reduce stormwater runoff. MDOT uses restoration practices such as installing new and upgrading existing stormwater management facilities, stream restoration, tree planting, and operations like street sweeping and inlet cleaning. This will improve conditions in urban streams, and reduce pollution in the Chesapeake Bay.

Chart 9.1A.1 compares the impervious restoration accomplished by each TBU with the remaining acreage to be treated to meet the 20 percent restoration goal.

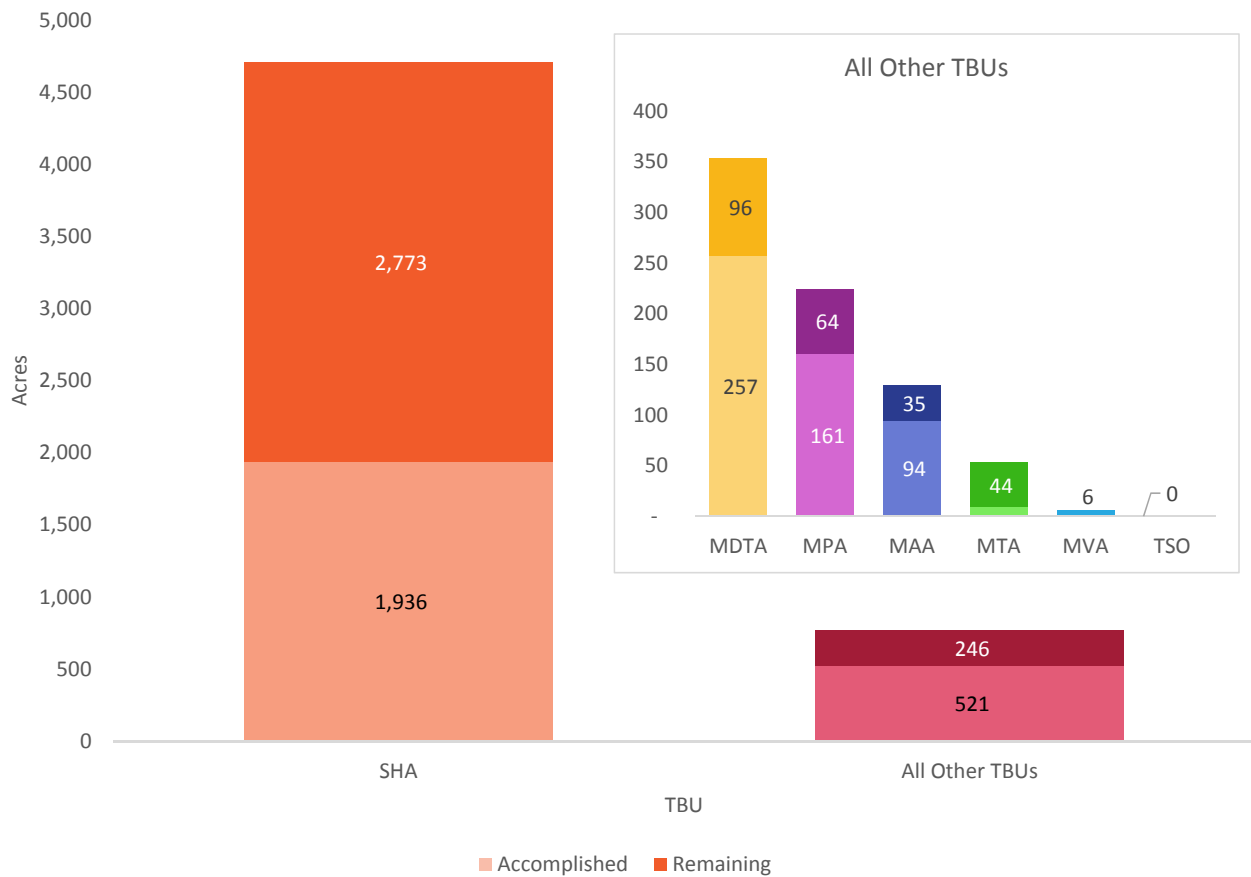
MDOT is approaching the 20 percent restoration requirement with a holistic One-MDOT strategy which includes:

- Increased collaboration and data sharing between TBUs;
- Intelligent analysis of cost and restoration strategy to determine the most economical opportunities for impervious restoration across all MDOT; and
- Close coordination and collaboration to ensure all TBUs are adequately tracking and implementing Bay restoration projects and impervious surface treatment.

PERFORMANCE MEASURE 9.1A

Water Quality Treatment to Protect and Restore the Chesapeake Bay

Chart 9.1A.1: MDOT Impervious Restoration in Acres YTD October 2017

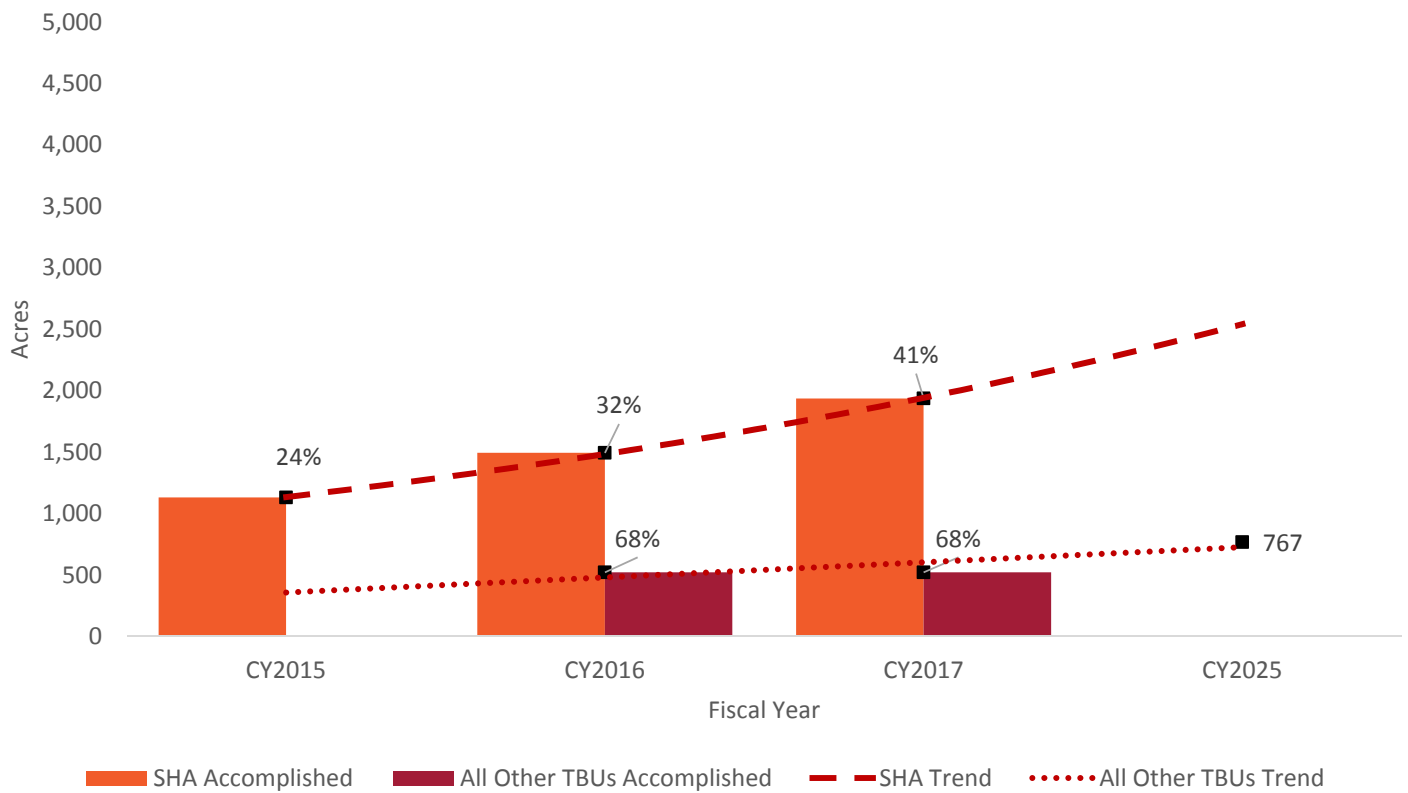


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PERFORMANCE MEASURE 9.1A

Water Quality Treatment to Protect and Restore the Chesapeake Bay

Chart 9.1A.2: MDOT Impervious Restoration Trend FY2015-FY2025



TANGIBLE RESULT DRIVER:

Dorothy Morrison

The Secretary's Office (TSO)

PERFORMANCE MEASURE DRIVER:

Sandy Hertz

The Secretary's Office (TSO)

PURPOSE OF MEASURE:

To better communicate MDOT's contribution towards Chesapeake Bay Restoration efforts and improve reporting at a State level.

FREQUENCY:

Quarterly

DATA COLLECTION METHODOLOGY:

MDOT TBUs track Bay Restoration project expenditures to be incorporated into Appendix S of the Governor's Annual Budget Book.

NATIONAL BENCHMARK:

N/A

PERFORMANCE MEASURE 9.1C

Bay Restoration Program Spending

The Chesapeake Bay has been referred to as "Maryland's National Treasure." It provides countless environmental, social, and economic benefits for the citizens of our state. For decades, water quality in the Bay has been impaired by pollution. Maryland, along with Delaware, New York, Pennsylvania, Virginia, West Virginia, and the District of Columbia, is working to address pollution sources entering the Bay.

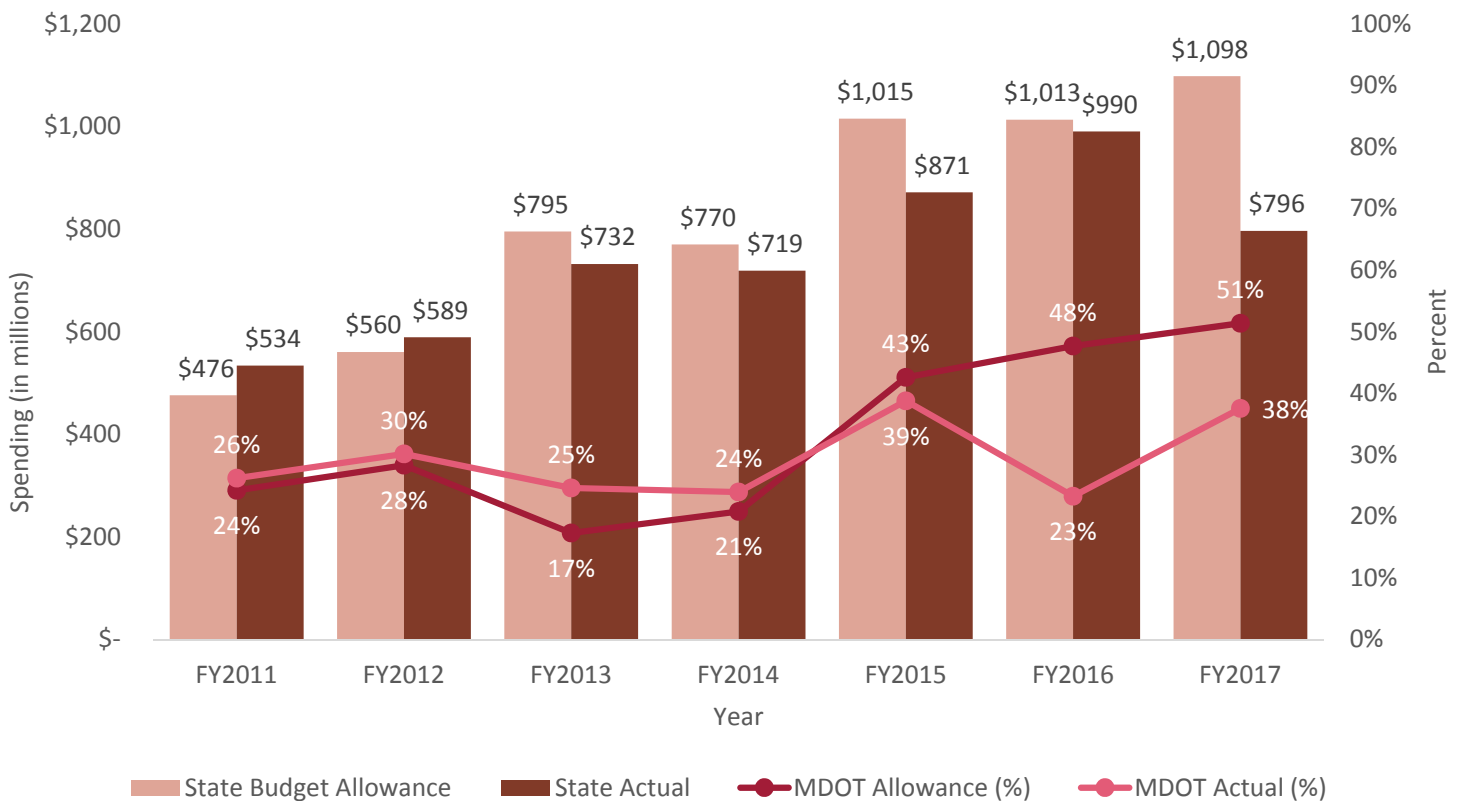
Along with the impervious surface restoration efforts that are required by the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, MDOT contributes annually to statewide Chesapeake Bay Restoration activities. Since 2011, total spending has been tracked statewide based on 10 restoration categories: Land Preservation, Septic Systems, Wastewater Treatment, Urban Stormwater, Agricultural Best Management Practices (BMPs), Oyster Restoration, Transit and Sustainable Transportation Alternatives, Living Resources, Education and Research, and Other. This information is shared annually within the Governor's Fiscal Year Budget Highlights document. Historically, MDOT contributions have been incorrectly categorized as Transit and Sustainable Transportation Alternatives, which diminished our involvement in Urban Stormwater, Living Resources, and other restoration categories. This measure will help quantify our relative contribution to Bay restoration and will improve reporting at a State level.

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PERFORMANCE MEASURE 9.1C

Bay Restoration Program Spending

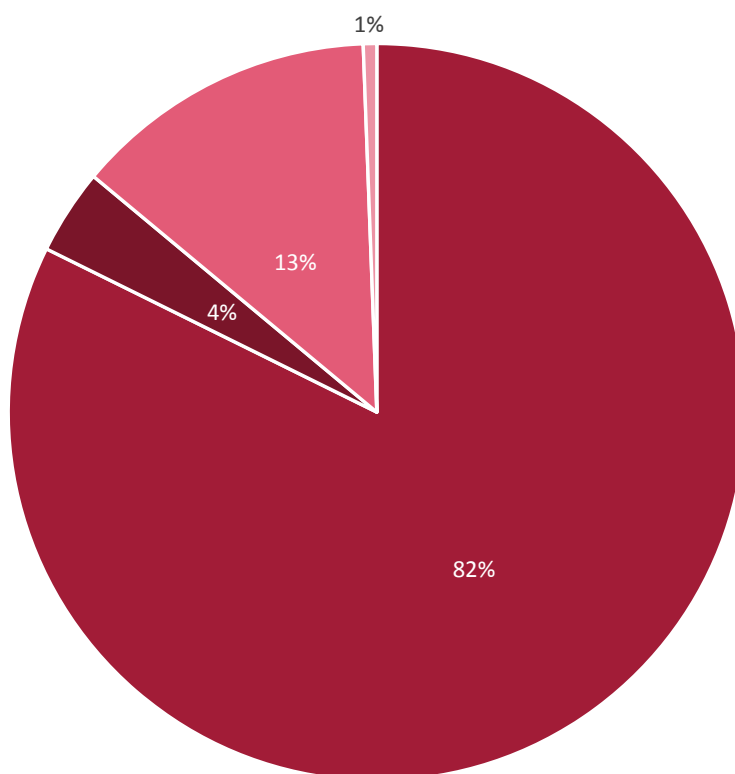
Chart 9.1C.1: Bay Restoration Program Allowance & Actual Spending FY2011-FY2017



PERFORMANCE MEASURE 9.1C

Bay Restoration Program Spending

Chart 9.1C.2: Percent Contribution to Bay Restoration Program by Category FY2015-FY2017



■ Transit and Sustainable Transportation Alternatives ■ Living Resources ■ Urban Stormwater ■ Oyster Restoration

TANGIBLE RESULT DRIVER:

Dorothy Morrison
The Secretary's Office (TSO)

PERFORMANCE MEASURE DRIVER:

Hargurpreet Singh, P.E.
Motor Vehicle Administration (MVA)

PURPOSE OF MEASURE:

To track the percentage of office waste diverted from the landfill or incineration through recycling.

FREQUENCY:

Annually (in April)

DATA COLLECTION METHODOLOGY:

Maryland Department of the Environment All State Agency Recycling (All StAR) reporting.

NATIONAL BENCHMARK:

N/A

PERFORMANCE MEASURE 9.2A Office Waste Recycled

Why this Performance Measure Matters?

Recycling helps protect the environment and reduces the amount of waste sent to landfills. It conserves resources, saves energy, reduces greenhouse gas emissions, and carbon footprint.

And, it is the right thing to do!

Office Waste Includes:

- Commingled containers (glass, metal, and plastic);
- Glass (fluorescent light tubes, mixed glass containers);
- Metals (mixed cans, and tin/steel cans);
- Paper (corrugated cardboard, mixed paper, shredded paper and newspaper);
- Plastic (mixed plastic bottles, other plastics);
- Electronics; and
- Printer cartridges.

What is the Status of this Performance Measure?

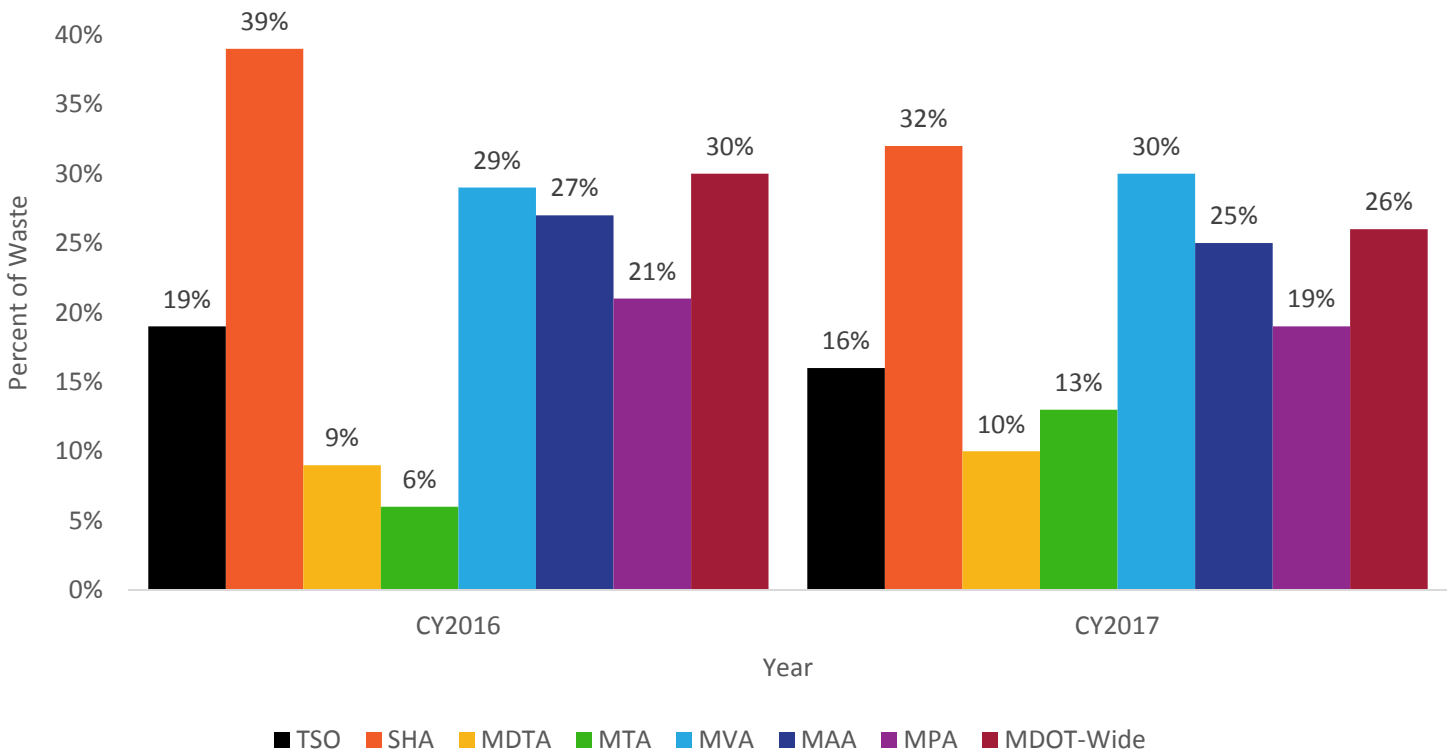
CY	RECYCLED OFFICE WASTE
2016	30%
2017	26%

What is Being Done to Affect Change?

- Continuing awareness training;
- Continuing to evaluate dumpster size and frequency of trash collection services; and
- Single stream recycling.

PERFORMANCE MEASURE 9.2A Office Waste Recycled

Chart 9.2A.1: Percent of Office Waste Recycled by TBU CY2016-CY2017



TANGIBLE RESULT DRIVER:

Dorothy Morrison
The Secretary's Office (TSO)

PERFORMANCE MEASURE DRIVER:

Hargurpreet Singh, P.E.
Motor Vehicle Administration (MVA)

PURPOSE OF MEASURE:

To track the percentage of non-office waste diverted from the landfill or incineration through recycling.

FREQUENCY:

Annually (in April)

DATA COLLECTION METHODOLOGY:

Maryland Department of the Environment All State Agency Recycling (All StAR) reporting.

NATIONAL BENCHMARK:

N/A

PERFORMANCE MEASURE 9.2B

Non-Office Waste Recycled

Why this Performance Measure Matters?

Recycling helps protect the environment. It reduces the amount of waste sent to landfills, conserve resources, saves energy, reduces greenhouse gas emissions, and carbon footprint.

And, it is the right thing to do!

Non-Office Waste Includes:

- Lead-acid batteries (vehicle);
- Compostables (grass, leaves, brush, branches, mixed yard trimmings, food waste, and other);
- Metals (white goods - refrigerators, stoves, washing machines, dryers, water heaters, and air conditioners);
- Animal protein/solid fat;
- Tires;
- Antifreeze;
- Industrial fluids;
- Motor oil;
- Scrap automobiles; and
- Scrap metals.

What is the Status of this Performance Measure?

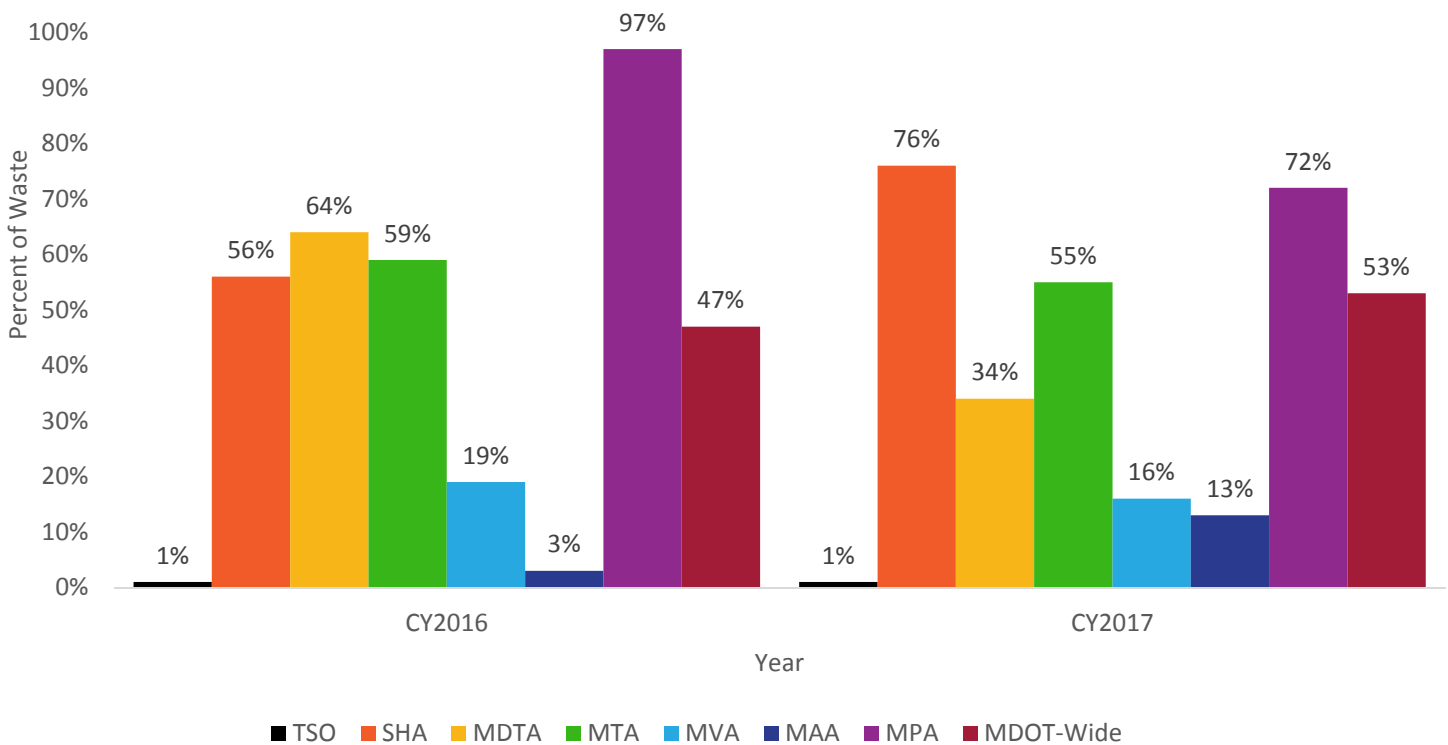
CY	RECYCLED NON-OFFICE WASTE
2016	47%
2017	53%

What is Being Done to Affect Change?

- Continuing awareness training;
- Continuing to evaluate dumpster size and frequency of trash collection services; and
- Single stream recycling.

PERFORMANCE MEASURE 9.2B Non-Office Waste Recycled

Chart 9.2B.1: Percent of Non-Office Waste Recycled by TBU CY2016-CY2017



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TANGIBLE RESULT DRIVER:

Dorothy Morrison
The Secretary's Office (TSO)

PERFORMANCE MEASURE DRIVER:

Barbara McMahon
Maryland Port Administration (MPA)

PURPOSE OF MEASURE:

To reduce TBU impact on solid waste landfill through recycling/ reuse of metal, asphalt and concrete.

FREQUENCY:

Annually (in April)

DATA COLLECTION METHODOLOGY:

The data collection methodology will include disposal weights (via bill of lading) by TBUs' Facility Maintenance and Engineering Departments. The data are and/or should be reported on the annual Non-Maryland Recycling Act Report.

NATIONAL BENCHMARK:

N/A

PERFORMANCE MEASURE 9.2C

Recycled/Reused Materials from Maintenance Activities and Construction/ Demolition Projects

MDOT is committed to reducing its impact on solid waste, non-hazardous landfills, potentially resulting in reduction of the number of waste disposal facilities in Maryland as stated in the Maryland Department of the Environment's "Zero Waste" Action Plan. The TBUs established plans to recycle and/or reuse their solid waste: metal, asphalt and concrete. These materials are to be collected, weighed and recycled/reused. Benefits include saving energy and natural resources, preserving the capacity of landfills, reducing waste disposal costs, generating revenue for materials and reducing pollutants generated by the landfill process.

Due to the number and type construction/demolition activities and projects, we recognize that there may be variability among reporting periods and TBUs, but positive change can still occur by implementing some or all the following:

- Establish central data collection mechanisms and procedures in each TBU;
- Require contractors to segregate, collect, weigh and recycle these materials and provide information to each TBU; and
- Ensure commitment to this goal and its positive impact on the environment by making employees and contractors aware of this performance measure.

PERFORMANCE MEASURE 9.2C

Recycled/Reused Materials from Maintenance Activities and Construction/Demolition Projects

Chart 9.2C.1: Recycled/Reused Materials from Maintenance Activities & Construction/Demolition Projects CY2015-CY2017

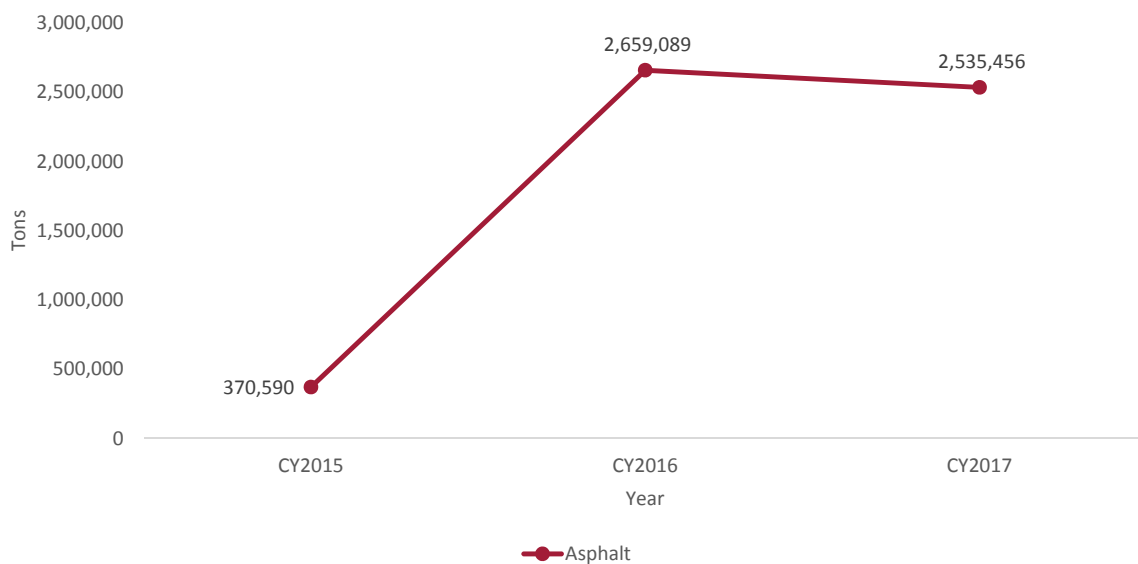
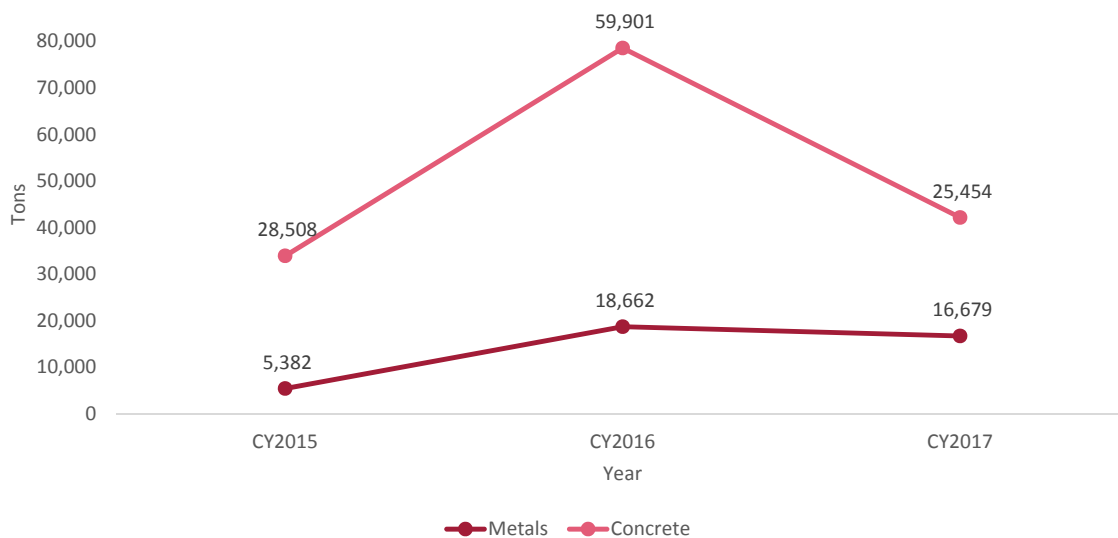


Chart 9.2C.2: Recycled/Reused Materials from Maintenance Activities & Construction/Demolition Projects CY2015-CY2017



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TANGIBLE RESULT DRIVER:

Dorothy Morrison
The Secretary's Office (TSO)

PERFORMANCE MEASURE DRIVER:

Paul Truntich Jr.
Maryland Transportation Authority (MDTA)

PURPOSE OF MEASURE:

To track overall fuel economy of fleet vehicles and ensure better air quality through the use of State vehicles. It is important to track miles per gallon in a meaningful manner to ensure that State vehicles are fuel efficient and not detrimental to our State air quality. Fuel economy data will be used to evaluate driving patterns as well as when the procurement of new fleet vehicles is considered

FREQUENCY:

Annually (in April)

DATA COLLECTION METHODOLOGY:

Fleet MPG data will be obtained from the State of Maryland's fuel service vendor.

NATIONAL BENCHMARK:

N/A

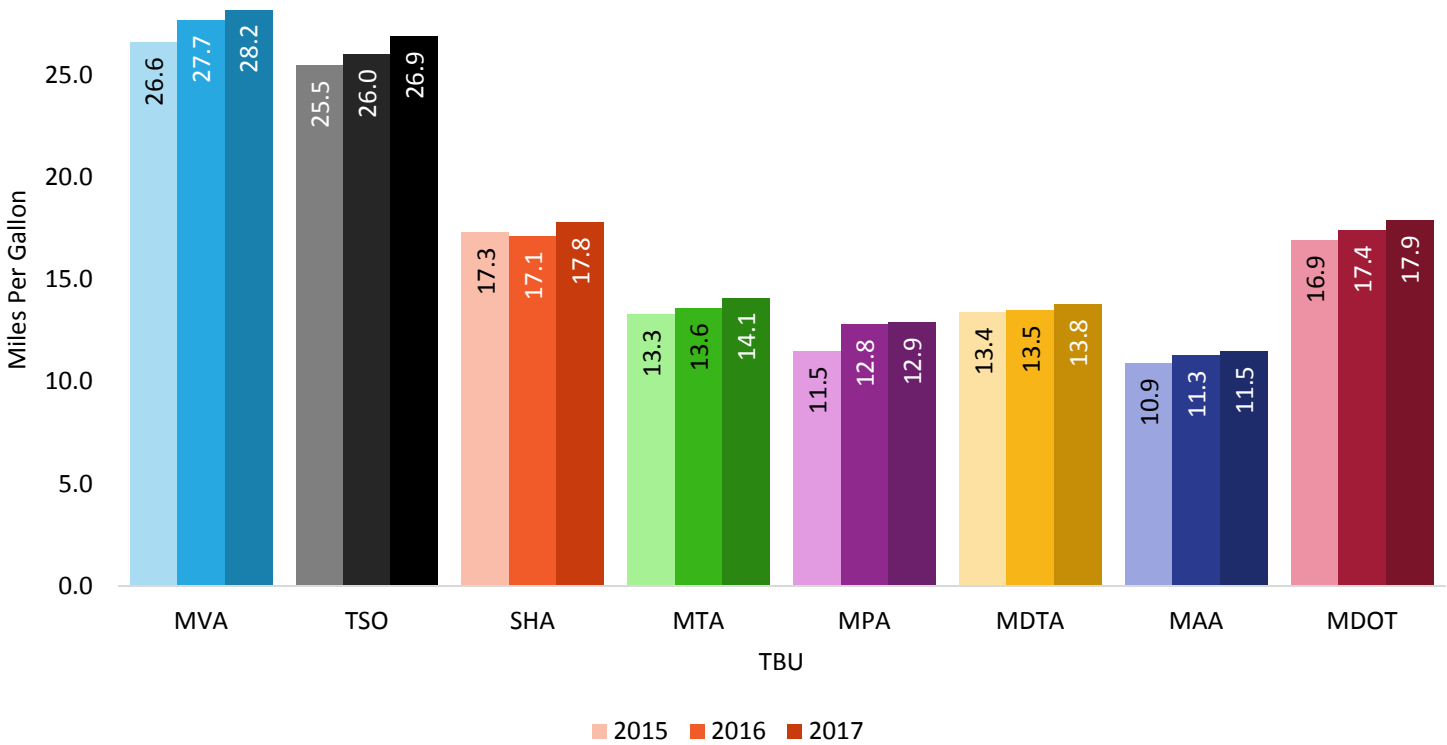
PERFORMANCE MEASURE 9.3A

Energy: Miles Per Gallon

Reduced fuel costs and conservation of petroleum-based resources are the direct results of a more fuel-efficient fleet (as determined through increases in vehicle miles per gallon [MPG] calculations). Efforts with Mansfield Oil Company (statewide fueling vendor) have resulted in developing a means of tracking MPG data for our light-duty fleet throughout all TBUs. MPG data for CY2015 thru CY2017 has been calculated and presented on Chart 9.3A.1. In the three years of data presented, MDOT's fuel efficiency has increased by 1.0 MPG from 2015 (16.9 MPG) to 2017 (17.9 MPG). Vehicle replacement practices represent the largest factor affecting change to this measure. At pre-determined age or mileage thresholds, our fleet vehicles are replaced. Since the presumption is that newer models are more fuel efficient than their predecessors, MPG calculations for each TBU and the Agency as a whole should increase from year-to-year through mere fleet replacement activities. However, in addition to fleet replacement, strategies such as encouraging carpooling to meetings and other functions and modifying state vehicle purchasing contract requirements are being evaluated as additional means of improving fleet MPG.

PERFORMANCE MEASURE 9.3A Energy: Miles Per Gallon

Chart 9.3A.1: MDOT TBU Light-Duty Vehicle Average MPG CY2015-CY2017



TANGIBLE RESULT DRIVER:

Dorothy Morrison
The Secretary's Office (TSO)

PERFORMANCE MEASURE DRIVER:

Paul Truntich Jr.
Maryland Transportation Authority (MDTA)

PURPOSE OF MEASURE:

To track overall fuel consumption of fleet vehicles as well as fixed-equipment in an effort to use less of our resources with State vehicles and equipment. Consumption patterns will be evaluated for improving fuel efficiency and shifting towards use of renewable fuels.

FREQUENCY:

Annually (in October)

DATA COLLECTION METHODOLOGY:

Fleet vehicle data will be obtained from the State of Maryland's fuel service vendor. Fixed-equipment data will be supplied from fleet and facility managers at the TBUs.

NATIONAL BENCHMARK:

N/A

PERFORMANCE MEASURE 9.3B

Energy: Total Gallons Consumed

Analyzing fuel consumption patterns enables fleet and facility managers to budget more effectively and use resources more efficiently. This data also will be beneficial as fleet acquisition purchases are considered and facility heating upgrades are considered. Additionally, identifying opportunities for reducing fuel consumption not only benefits the environment via resource conservation and reduced emissions, but also results in true cost-savings through reduced fuel costs.

While ultra-low sulfur diesel continues to be the most consumed fuel for fiscal years FY2014 – FY2017, a distinct reduction (approximately 198,000 gallons) in consumption was noted from FY2016 to FY2017. This reduction is attributed to the MTA's procurement of 172 clean diesel busses which replaced older, less fuel-efficient models.

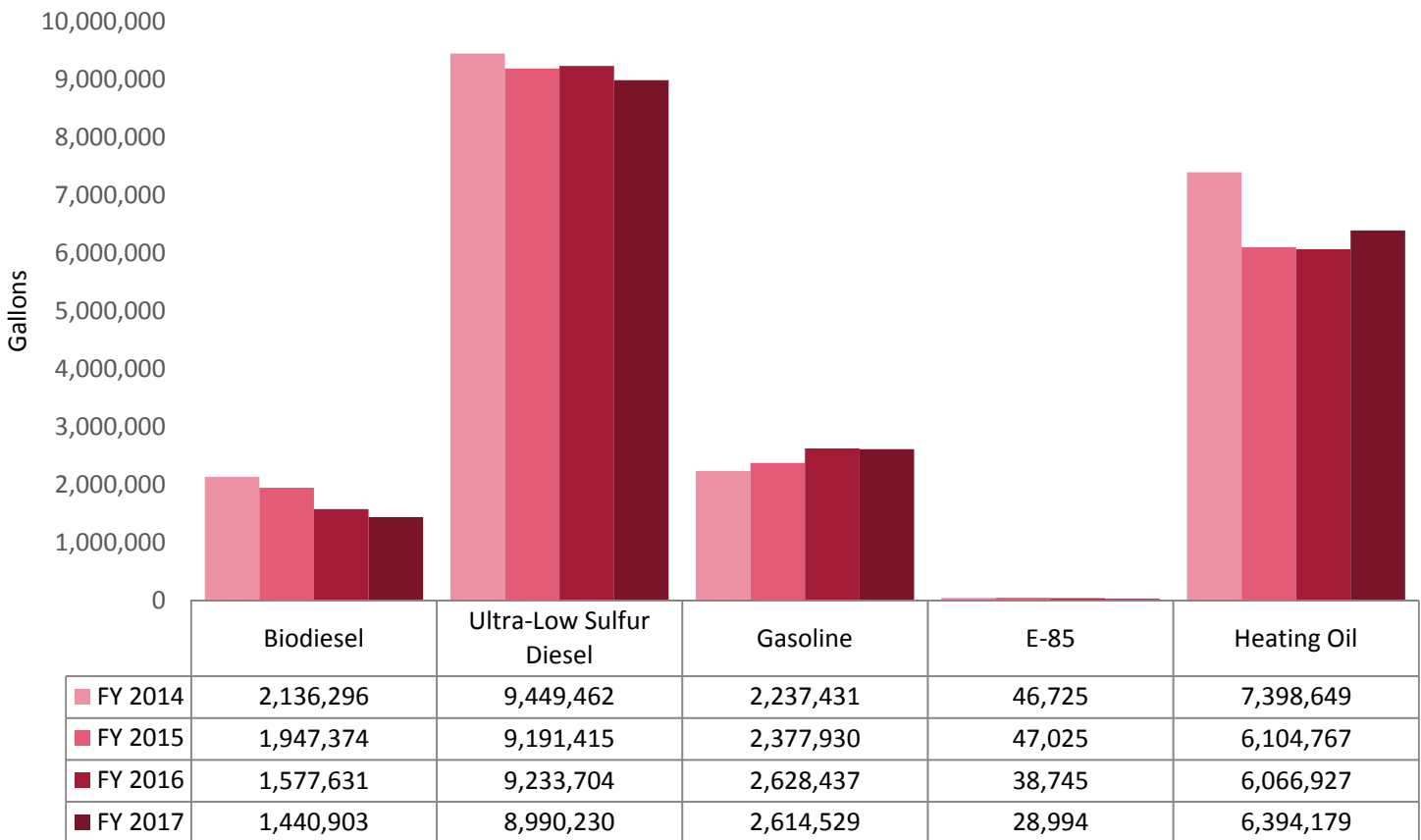
Heating oil consumption experienced a slight increase from FY2016 to FY2017. A portion of the increase is attributed to procurement strategies several TBUs used to purchase fuel where some were able to defer or minimize purchases during FY2016, but were required to make greater purchases in FY2017 to maintain appropriate on-hand fuel quantities. Furthermore, the inverse relationship between biodiesel and gasoline continued its trend in FY2017 as fleet managers transitioned from diesel to gasoline powered vehicles.

The consumption of E-85 continued its downward trend in FY2017. As this is a renewable energy source, the desired outcome would be to achieve an overall increase in consumption. As an agency, MDOT needs to evaluate its overall commitment towards E-85 and possibly institute an overarching policy regarding its use throughout the TBUs.

PERFORMANCE MEASURE 9.3B

Energy: Total Gallons Consumed

Chart 9.3B.1: Total Gallons of Fuel Consumed FY2014-FY2017



FY2017 Total Fuel Cost:

\$34,723,110

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TANGIBLE RESULT DRIVER:

Dorothy Morrison
The Secretary's Office (TSO)

PERFORMANCE MEASURE DRIVER:

Laura Rogers
The Secretary's Office (TSO)

PURPOSE OF MEASURE:

To reduce our consumption of conventional energy through efficiency measures and renewable energy sources.

FREQUENCY:

Quarterly

DATA COLLECTION METHODOLOGY:

Data for MDOT's electricity usage collected by EnergyCAP will be evaluated. Data for energy efficiency measures and renewable energy sources utilized by MDOT will be collected from the TBU energy managers. Emissions calculated based on the amount of energy used and regional energy mix.

NATIONAL BENCHMARK:

Renewable Energy Consumption as a share of state total (2014): Oregon, 49.3%; Washington, 47.1%; Maine, 38.3%

American Council for an Energy Efficient Economy ranked Maryland number 10 in the 2017 State Energy Efficiency Scorecard. Massachusetts was rated number 1.

PERFORMANCE MEASURE 9.3C AND D

Utility Electricity Use & Renewable Energy Generation

Reducing our conventional energy consumption through energy efficiency measures and use of renewable energy can generate revenue, save Maryland taxpayers money, and reduce harmful air emissions while also helping Maryland meet its clean energy and greenhouse gas reduction goals.

The desired trend for conventional electricity use, cost, and associated carbon dioxide equivalent (CO₂e) emissions is to decrease. In CY2017, there was a decrease over CY2016 in usage (14,051 megawatt hours), cost (\$3,389,580), and CO₂e emissions (8,596 metric tons). The desired trend for renewable energy generation, cost avoidance, and CO₂e emissions avoidance is to increase. Between April 2017 and March 2018, there was a decrease over April 2016 through March 2017 in generation (10.5 megawatt hours), cost savings (\$1,860), and CO₂e emissions avoidance (74 metric tons).

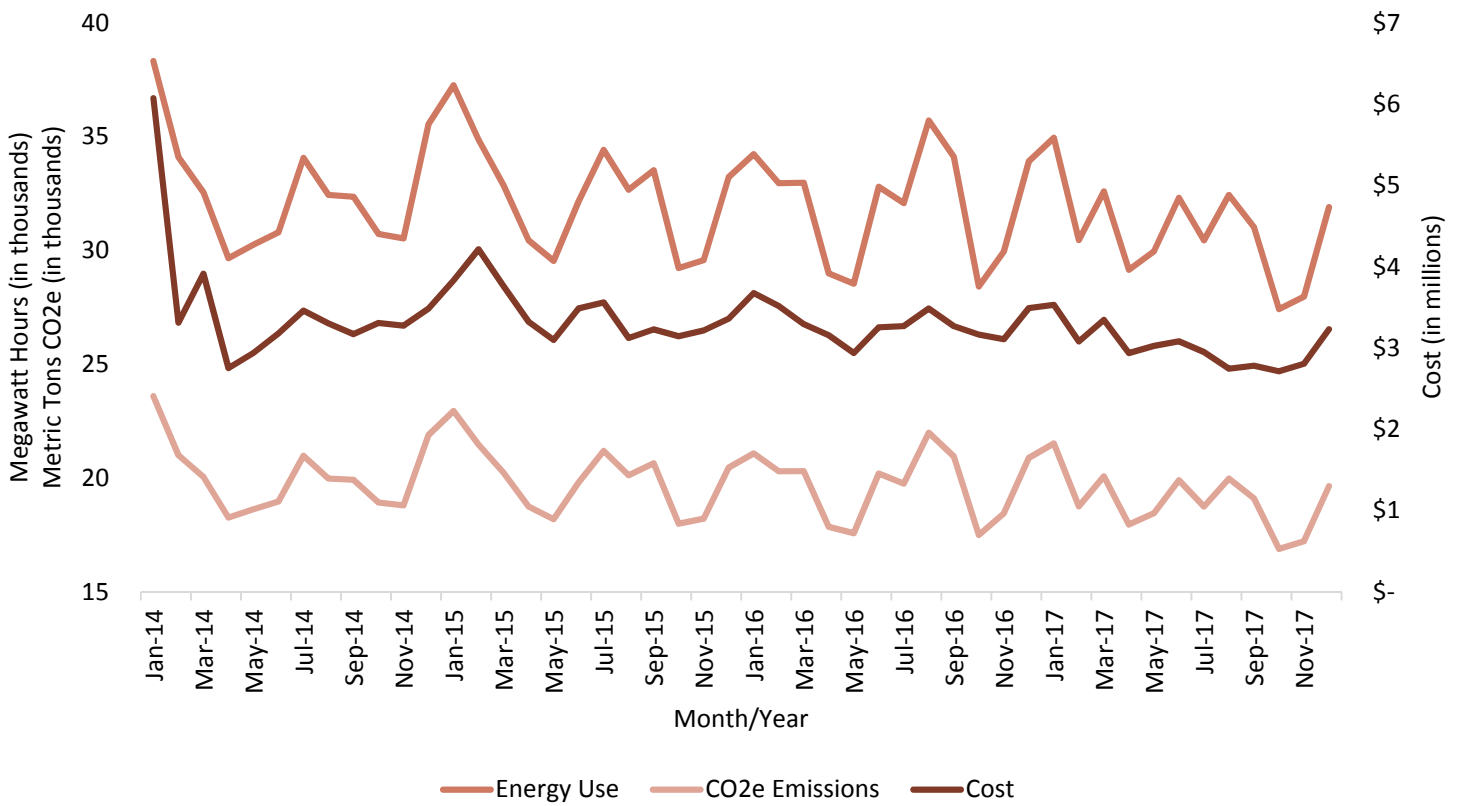
MDOT released a Renewable Energy Development Request for Proposal on June 20, 2017, and received proposals on August 17, 2017. MDOT recommended award to six master contractors. The Board of Public Works approved the project on February 7, 2018. MDOT is evaluating 35 locations throughout the State for development under Phase I of the project.

MDOT is undertaking many strategies to increase energy efficiency. Each TBU has completed a comprehensive Energy Plan that details its energy consuming entities, existing and future energy conservation strategies, and future energy conservation goals. Many of the energy conservation measures MDOT implements also realize secondary benefits, such as improved lighting quality, lower operation and maintenance expenses, increased life span of equipment, improved indoor air quality, and enhanced tenant comfort.

PERFORMANCE MEASURE 9.3C AND D

Utility Electricity Use & Renewable Energy Generation

Chart 9.3C.1: Total MDOT Utility Electricity Use, Cost & CO2e Emissions Q1 CY2014-Q4 CY2017



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PERFORMANCE MEASURE 9.3C AND D

Utility Electricity Use & Renewable Energy Generation

Chart 9.3D.1: Total MDOT Renewable Energy Generation, Cost Savings & CO2e Avoidance Q2 CY2012-Q1 CY2018

