



October 17, 2018

The Honorable Elaine Chao
Secretary of Transportation
United States Department of Transportation
1200 New Jersey Avenue, S.E.
Washington, DC 20590

Dear Secretary Chao:

I am writing to offer the I-95 Corridor Coalition's support for Cecil County's application of \$25 million for the 2018 Better Utilizing Investments to Leverage Development (BUILD) grant funding for the I-95/Belvidere Road Interchange project. This interchange is the County's top transportation and economic development priority. The proposed improvements will facilitate ongoing and planned economic development in this rural Maryland County, by attracting major new businesses while addressing the resulting increase in traffic volumes along I-95.

The I-95 Corridor Coalition shares Cecil County's vision of an efficient regional transportation system benefiting multiple modes, economics and jurisdictions. Cecil County's Principio Enterprise Zone is strategically positioned between metropolitan markets including Philadelphia, Baltimore, Washington D.C. and New York. The I-95/Belvidere Road Interchange will provide warehouses and distribution centers crucial direct access to the East Coast's ports, airports, and freight hubs. The increased access to employment and manufacturing centers in this region is critical to our nation's global competitiveness.

For more than 25 years, the I-95 Corridor Coalition has represented (now over 100) transportation agencies, toll authorities, and public safety organizations from Maine to Florida who keep people and goods moving throughout one of the world's busiest transportation corridors. The Coalition appreciates and endorses the improvements proposed by Cecil County, realizing that the benefits are not limited to a single jurisdiction or mode. Fewer than half of Cecil County residents in the workforce actually work in Cecil County. The I-95/Belvidere Road Interchange would be the catalyst for quicker growth in this rural county by facilitating the full build-out of the Principio Enterprise Zone and spurring further adjacent development. New and existing businesses are expected to create 7,500 jobs as a result, leading to additional tax revenues that can be invested in schools, parks, local infrastructure and other amenities to improve the quality of life for Cecil County residents.

Further, improving Belvidere road access to I-95 will reduce both Vehicle Miles Traveled (VMT) and trip delay, resulting in reduced energy and operational costs which will be attractive to new

warehouse, distribution, and manufacturing businesses. The area is located within an EPA 8-hour Ozone non-attainment area and reduced VMT would result in air quality benefits.

Finally, without construction of the I-95 and Belvidere Road interchange, the existing interchange at I-95/MD 222 as well as seven intersections, including the US 40/MD 222 and US 40/MD 272 intersections, will experience worsening congestion. The construction of a new interchange will support the orderly development of targeted planned growth in Cecil County, create jobs in one of the East Coast's rural counties, reduce congestion, provide trucks crucial direct access to I-95, reduce future maintenance costs on state and local roads, improve safety, and reduce crashes.

I respectfully request that Cecil County's application of \$25 million for the I-95/Belvidere Road Interchange project receive full consideration.

Sincerely,

A handwritten signature in black ink, appearing to read "Patricia G. Hendren". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Patricia G. Hendren, Ph.D.
Executive Director
I-95 Corridor Coalition

Operative Experience

October 11, 2018

Ms. Melissa Williams, Director
Maryland Transportation Authority
Division of Planning & Program Development
2310 Broening Highway
Baltimore, Maryland 21224

Re: Proposed I-95/Belvidere Road Interchange in Cecil County

Dear Ms. Williams;

I am writing to offer my support for the I-95/Belvidere Road Interchange project. This interchange is the County's top transportation and economic priority. The proposed improvements will facilitate ongoing and planned economic development in this rural county in Maryland. The interchange will help continue to attract major new businesses to the County and address the associated increase in traffic volumes likely to use I-95.

A new interchange at this location located between Baltimore MD and Philadelphia PA will provide direct access from warehouses, distribution centers and other businesses to the East Coast's ports, airports, freight hubs, and will facilitate access to employment and manufacturing centers critical to our nation's global competitiveness.

Less than 1/2 of Cecil County residents in the workforce actually work in Cecil County. With the full build-out of the Principio Enterprise Zone and adjacent development, existing and new businesses would potentially create 7,500 jobs. The proposed interchange would be the catalyst for quicker growth in this rural county.

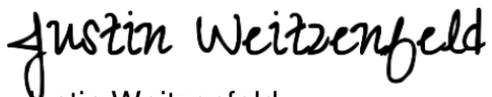
In addition to jobs, existing and new businesses within the Principio Enterprise zone would raise additional Cecil County tax revenue that can be invested in schools, parks, local infrastructure and other quality of life amenities for Cecil County residents and an expanding work base.

Operative Experience Inc.
500 Principio Parkway West
Suite 900
North East, Md 21901

Improving Belvidere road access to I-95 will reduce both Vehicle Miles Travelled (VMT) and trip delay resulting in reduced energy and operational costs which will be attractive to new warehouse, distribution and manufacturing businesses looking to reduce transportation cost for both their businesses and employees. This area is located within an EPA 8-hour Ozone non-attainment area and reduced VMT would result in air quality benefits.

The existing interchange at I-95/MD 222 and seven intersections, including the US 40/MD 222 and US 40/MD 272 intersections, will experience significant peak hour congestion without construction of the I-95 and Belvidere Road interchange. Constructing a new interchange will support the orderly development of targeted planned growth in Cecil County, reduce congestion, provide trucks direct access to I-95, reduce future maintenance costs on state and local roads, improve safety and reduce crashes.

Sincerely,

A handwritten signature in black ink that reads "Justin Weitzenfeld". The signature is written in a cursive, slightly slanted style.

Justin Weitzenfeld
Chief Financial Officer
Operative Experience, Inc.



July 13, 2018

The Honorable Elaine Chao
Secretary
United States Department of Transportation
1200 New Jersey Avenue, S.E.
Washington, DC 20590

Dear Secretary Chao,

I am writing to offer the Maryland Chamber of Commerce's support for Cecil County's application for the 2018 Better Utilizing Investments to Leverage Development (BUILD) grant funding for the I-95/Belvidere Road Interchange project. This interchange is the County's top transportation and economic development priority. The proposed improvements will facilitate ongoing and planned economic development in this rural Maryland county by attracting major new businesses while addressing the resulting increase in traffic volumes along I-95.

Cecil County's Principio Enterprise Zone is strategically positioned between metropolitan markets including Philadelphia, Baltimore, Washington D.C. and New York. The I-95/Belvidere Road Interchange will provide warehouses and distribution centers crucial direct access to the East Coast's ports, airports and freight hubs. The increased access to employment and manufacturing centers in this region is critical to our nation's global competitiveness.

Fewer than half of Cecil County residents in the workforce actually work in Cecil County. The I-95/Belvidere Road Interchange would be the catalyst for quicker growth in this rural county by facilitating the full build-out of the Principio Enterprise Zone and spurring further adjacent development. New and existing businesses are expected to create 7,500 jobs as a result, leading to additional tax revenues that can be invested in schools, parks, local infrastructure and other amenities to improve the quality of life for Cecil County residents.

Further, improving Belvidere road access to I-95 will reduce both Vehicle Miles Traveled (VMT) and trip delay, resulting in reduced energy and operational costs which will be attractive to new warehouse, distribution and manufacturing businesses. The area is located within an EPA eight-hour Ozone non-attainment area and reduced VMT would result in air quality benefits.

Finally, without construction of the I-95 and Belvidere Road interchange, the existing interchange at I-95/MD 222 as well as seven intersections, including the US 40/MD 222 and US 40/MD 272 intersections, will experience worsening congestion. The construction of a new interchange will support the orderly development of targeted planned growth in Cecil County, create jobs in one of the East Coast's rural counties, reduce congestion, provide trucks crucial direct access to I-95, reduce future maintenance costs on state and local roads, improve safety and reduce crashes.

MDCHAMBER.ORG

60 West Street, Suite 100, Annapolis, MD 21401 | 410-269-0642

I respectfully request that Cecil County's application for the I-95/Belvidere Road Interchange project receive full consideration.

Sincerely,

A handwritten signature in black ink that reads "Christine Ross". The signature is fluid and cursive, with the first name and last name clearly distinguishable.

Christine Ross, C.C.E., MBA, M.S.
President & CEO
Maryland Chamber of Commerce

MDCHAMBER.ORG

60 West Street, Suite 100, Annapolis, MD 21401 | 410-269-0642



October 11, 2018

Ms. Melissa Williams, Director
Maryland Transportation Authority
Division of Planning & Program Development
2310 Broening Highway
Baltimore, Maryland 21224

Re: Proposed I-95/Belvidere Road Interchange in Cecil County

Dear Ms. Williams;

I am writing to offer my support for the I-95/Belvidere Road Interchange project. This interchange is the County's top transportation and economic priority. The proposed improvements will facilitate ongoing and planned economic development in this rural county in Maryland. The interchange will help continue to attract major new businesses to the County and address the associated increase in traffic volumes likely to use I-95.

A new interchange at this location located between Baltimore MD and Philadelphia PA will provide direct access from warehouses, distribution centers and other businesses to the East Coast's ports, airports, freight hubs, and will facilitate access to employment and manufacturing centers critical to our nation's global competitiveness.

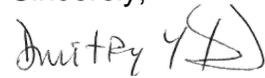
Less than 1/2 of Cecil County residents in the workforce actually work in Cecil County. With the full build-out of the Principio Enterprise Zone and adjacent development, existing and new businesses would potentially create 7,500 jobs. The proposed interchange would be the catalyst for quicker growth in this rural county.

In addition to jobs, existing and new businesses within the Principio Enterprise zone would raise additional Cecil County tax revenue that can be invested in schools, parks, local infrastructure and other quality of life amenities for Cecil County residents and an expanding work base.

Improving Belvidere road access to I-95 will reduce both Vehicle Miles Travelled (VMT) and trip delay resulting in reduced energy and operational costs which will be attractive to new warehouse, distribution and manufacturing businesses looking to reduce transportation cost for both their businesses and employees. This area is located within an EPA 8-hour Ozone non-attainment area and reduced VMT would result in air quality benefits.

The existing interchange at I-95/MD 222 and seven intersections, including the US 40/MD 222 and US 40/MD 272 intersections, will experience significant peak hour congestion without construction of the I-95 and Belvidere Road interchange. Constructing a new interchange will support the orderly development of targeted planned growth in Cecil County, reduce congestion, provide trucks direct access to I-95, reduce future maintenance costs on state and local roads, improve safety and reduce crashes.

Sincerely,

A handwritten signature in black ink, appearing to read "Dmitry (D)", written in a cursive style.

Dmitry Dukhan



October 11, 2018

Ms. Melissa Williams, Director
Maryland Transportation Authority
Division of Planning & Program Development
2310 Broening Highway
Baltimore, Maryland 21224

Re: Proposed I-95/Belvidere Road Interchange in Cecil County

Dear Ms. Williams;

I am writing to offer my support for the I-95/Belvidere Road Interchange project. This interchange is the County's top transportation priority and an important economic priority. The proposed interchange will facilitate ongoing and planned economic development in our rural Cecil County. The interchange will help to attract major new businesses to our County and address the associated increase in traffic volumes likely to use I-95.

A new interchange at this location, located between Baltimore MD and Philadelphia PA, will provide direct access from warehouses, distribution centers and other businesses to the East Coast's ports, airports, and freight hubs, and will facilitate access to employment and manufacturing centers, like ours, critical to our nation's global competitiveness.

Less than one-half of Cecil County residents in the workforce actually work in Cecil County. With the full build-out of the Principio Enterprise Zone and adjacent development, existing and new businesses would potentially create 7,500 jobs. The proposed interchange would be the catalyst for quicker growth in our county.

In addition to jobs, existing businesses, like Clene Nanomedicine, and new businesses within the Principio Enterprise zone would raise additional Cecil County tax revenue that can be invested in schools, parks, local infrastructure and other quality of life amenities for Cecil County residents and an expanding work base.

Improving Belvidere road access to I-95 will reduce both Vehicle Miles Travelled (VMT) and trip delay resulting in reduced energy and operational costs which will be attractive to new

Clene Nanomedicine, Inc.

500 Principio Parkway West - Suite 400, North East, Maryland 21901

Mark G. Mortenson – Mark@clene.com

Sheri Black – Sheri@clene.com



warehouse, distribution and manufacturing businesses looking to reduce transportation cost for both their businesses and employees. This interchange will also influence our expansion decisions within the Principio Enterprise Zone. This area is located within an EPA 8-hour Ozone non-attainment area and reduced VMT would result in air quality benefits.

The existing interchange at I-95/MD 222 and seven intersections, including the US 40/MD 222 and US 40/MD 272 intersections, already experience significant peak hour congestion, which will only worsen without construction of the I-95 and Belvidere Road interchange. Constructing a new interchange will support the orderly development of targeted planned growth in Cecil County, reduce congestion, provide trucks direct access to I-95, reduce future maintenance costs on state and local roads, improve safety, and reduce crashes.

Very truly yours,

A handwritten signature in blue ink, appearing to read "M. Mortenson", written over a horizontal line.

Mark G. Mortenson
Founder
Clene Nanomedicine, Inc.
Principio Technology Park

Clene Nanomedicine, Inc.

500 Principio Parkway West - Suite 400, North East, Maryland 21901

Mark G. Mortenson – Mark@clene.com

Sheri Black – Sheri@clene.com

Mayor
Robert R. Ashby Jr.
Town Administrator
Denise Breder



Perryville
Grounded in history. Focused on the future.

Commissioners
Pete Reich
Robert Taylor
Michelle Linkey
Raymond A. Ryan III

October 16, 2018

The Honorable Elaine Chao
Secretary
U.S. Department of Transportation
1200 New Jersey Avenue, S.E.
Washington, DC 20590

Dear Secretary Chao:

I am writing to offer my support for Cecil County's application for the 2018 Better Utilizing Investments to Leverage Development (BUILD) grant funding for the I-95/Belvidere Road Interchange project. The proposed improvements will facilitate ongoing and planned economic development in this rural county in Maryland. The interchange will help continue to attract major new businesses to the County and address the associated increase in traffic volumes likely to use I-95.

A new interchange at this location located between Baltimore MD and Philadelphia PA will provide direct access from warehouses, distribution centers and other businesses to the East Coast's ports, airports, freight hubs, and will facilitate access to employment and manufacturing centers critical to our nation's global competitiveness.

Less than 1/2 of Cecil County residents in the workforce actually work in Cecil County. With the full build-out of the Principio Enterprise Zone and adjacent development, existing and new businesses would potentially create 7,500 jobs. The newly created jobs would open up job opportunities to current residents and bring new residents to both Cecil County and the Town of Perryville. Therefore, the proposed interchange would be the catalyst for quicker growth in this rural county.

In addition to jobs, existing and new businesses within the Principio Enterprise Zone would raise additional Cecil County tax revenue that can be invested in schools, parks, local infrastructure and other quality of life amenities for Cecil County residents and an expanding work base.

Cecil County's Principio Enterprise Zone is strategically positioned between metropolitan markets including Philadelphia, Baltimore, Washington D.C. and New York. Improving

Belvidere road access to I-95 will reduce both Vehicle Miles Travelled (VMT) and trip delay resulting in reduced energy and operational costs which will be attractive to new warehouse, distribution and manufacturing businesses looking to reduce transportation cost for both their businesses and employees. This area is located within an EPA 8-hour Ozone non-attainment area and reduced VMT would result in air quality benefits.

The existing interchange at I-95/MD 222 and seven intersections, including the US 40/MD 222 and US 40/MD 272 intersections, will experience significant peak hour congestion without construction of the I-95 and Belvidere Road interchange. Two of the mentioned intersections are located in the Town of Perryville and those intersections are already heavily congested during peak hour travel. Constructing a new interchange will support development and growth in Cecil County and Perryville, reduce congestion, provide trucks direct access to I-95, reduce future maintenance costs on state and local roads, improve safety and reduce crashes.

I respectfully request that Cecil County's application for the I-95/Belvidere Road Interchange project receive full consideration.

Sincerely,



Robert R. Ashby, Jr.
Mayor



Public and Government Affairs

8600 La Salle Road, Suite 639
Oxford Building
Towson, MD 21286
(410) 616-1900, ext. 61152
Fax: (410) 616-1912

July 16, 2018

The Honorable Elaine L. Chao
Secretary of Transportation
U.S. Department of Transportation
1200 New Jersey Avenue, SE
Washington, DC 20590

RE: 2018 BUILD Grant Application for MDTA I-95 Corridor Access and Mobility Enhancement Improvements

Dear Secretary Chao:

I am writing in support of Cecil County's application for the 2018 Better Utilizing Investments to Leverage Development (BUILD) grant funding for the I-95/Belvidere Road Interchange project. This interchange is the County's top transportation and economic development priority. The proposed improvements will facilitate ongoing and planned economic development in this rural Maryland county by attracting major new businesses and creating thousands of jobs, while addressing the resulting increase in traffic volumes along I-95.

Cecil County's Principio Enterprise Zone is strategically positioned between metropolitan markets including Philadelphia, Baltimore, Washington D.C. and New York. The I-95/Belvidere Road Interchange will provide warehouses and distribution centers with crucial direct access to the East Coast's ports, airports, and freight hubs. The increased access to employment and manufacturing centers in this region is critical to the nation's global competitiveness.

Further, improving Belvidere road access to I-95 will reduce both Vehicle Miles Traveled (VMT) and trip delays, resulting in reduced energy and operational costs, which will be attractive to new warehouse, distribution, and manufacturing businesses, as well as commuters. The area is located within an EPA 8-hour Ozone non-attainment area and reduced VMT would result in air quality improvements.

Finally, without construction of the I-95 and Belvidere Road interchange, the existing interchange at I-95/MD 222, as well as seven intersections, including the US 40/MD 222 and US 40/MD 272 intersections, will experience worsening congestion. The construction of a new interchange will support the orderly development of targeted planned growth in Cecil County, create jobs in the rural county, reduce congestion, provide trucks crucial direct access to I-95, reduce future maintenance costs on state and local roads, improve safety, and reduce crashes.

On behalf of AAA Mid-Atlantic's nearly one million Maryland members whom will benefit from this project, I respectfully request that Cecil County's application for the I-95/Belvidere Road Interchange project receive full consideration.

Sincerely,

A handwritten signature in black ink that reads 'Ragina Cooper Averella'.

Ragina Cooper Averella
Maryland Manager, Public & Government Affairs

cc: Thomas Calcagni, Regional Director, Public & Government Affairs, AAA Mid-Atlantic Inc.
Catherine L. Rossi, Vice President, Public & Government Affairs, AAA Club Alliance Inc.