

**EXHIBITS**

**REQUEST FOR PROPOSALS**

**MDOT-AC-2023**

**September 2023**

**FOR THE NON-EXCLUSIVE RIGHT TO REDEVELOP,**

**RENOVATE, LEASE & MANAGE THE RETAIL, RESTAURANT &**

**COMMERCIAL SERVICES**

**AT**

**BALTIMORE/WASHINGTON INTERNATIONAL**

**THURGOOD MARSHALL AIRPORT**

**The Maryland Aviation Administration is a modal unit of**

**the Maryland Department of Transportation.**

**MARYLAND DEPARTMENT OF TRANSPORTATION**

**MARYLAND AVIATION ADMINISTRATION**

**REQUEST FOR PROPOSALS NO. MDOT-AC-2023**

**FOR THE NON-EXCLUSIVE RIGHT TO REDEVELOP,**

**RENOVATE, LEASE & MANAGE THE RETAIL, RESTAURANT &**

**COMMERCIAL SERVICES**

**AT**

**BALTIMORE/WASHINGTON INTERNATIONAL**

**THURGOOD MARSHALL AIRPORT**

# List of Exhibits

Exhibit A Sample Developer Lease & Concession Contract

Exhibit B Concession Developer Office Space

Exhibit C Concession Operational and Storage Area

Exhibit D Direct Recognition Agreement

Exhibit E Concessions Maintenance Responibility Matrix

Exhibit F Concessions Design Criteria – Supplemental Architectural Document

Exhibit G Sample Logistics Provider Lease

Exhibit H Concession Program Support and Storage Space

Exhibit I Terminal Delivery Zones and Paths

Exhibit J Concessions Space-Unit Roster