

# 2050 MTP ACTION PLAN TO IMPLEMENT THE STRATEGIES OF THE PLAYBOOK

Last updated: September 3, 2024



GOAL	OBJECTIVES	STRATEGIES	IMPLEMENTATION PLAN ACTIONS	RESPONSIBLE AGENCY (IES)	PROGRESS INDICATOR			
					Completed	On Track	Slow Progress	Behind
					Summer 2024	Winter 2024/2025	Summer 2025	Winter 2025/2026
ENHANCE SAFETY AND SECURITY	REDUCE THE NUMBER OF LIVES LOST AND INJURIES SUSTAINED ON MARYLAND'S TRANSPORTATION SYSTEM	Implement safety improvements on roadways where the Crash Severity index is high.	· Implement safety mitigations based on the crash severity index	SHA	On Track			
		Develop and implement effective engineering and technology solutions to reduce aggressive and distracted driving, using data driven methods and proven best practices.	· <a href="#">Implement PSAP improvements</a>	SHA	On Track			
			· Implement updated Bicycle Facility Selection	MVA MHSO	On Track			
			· <a href="#">Pursue grants to implement engineering and technology solutions</a>	SHA	On Track			
		Identify and implement best practices for reducing transit assaults.	· Operator training, legislative efforts	MTA	On Track			
	Expand work zone enforcement and work with partners to enhance all enforcement.	· <a href="#">Implement work zone safety task force recommendations</a>	SHA	Slow Progress				
			MVA MHSO	Slow Progress				
	MINIMIZE DISPARITIES IN SAFETY ACROSS MARYLAND'S DIVERSE COMMUNITIES	Pursue community engagement with diverse communities to understand their safety concerns.	· Outreach and engagement on safety issues/needs	MVA MHSO	On Track			
			· Enhanced demographic tracking of crash data	MVA MHSO	On Track			
		Implement system-wide roadway safety improvements and technology approaches that address the safety of vulnerable road users	· <a href="#">Implement PSAP improvements in diverse communities</a>	SHA	On Track			
			· <a href="#">Pursue grants to implement engineering and technology solutions in diverse communities</a>	MVA MHSO	On Track			
	ADDRESS MULTIMODAL SAFETY NEEDS TO SUPPORT A SAFE, SECURE, AND LOW STRESS TRANSPORTATION SYSTEM	Provide support for safe transit stops and vehicles, including Crime Prevention Through Environmental Design.	· Develop guidelines for roadway/facility owners to incorporate Crime Prevention Through Environmental Design (CPTED) strategies to transit stops and stations	MTA	On Track			
				SHA	On Track			
		Advance designs that reimagine auto-centric roads as accessible multimodal corridors.	· Update/finalize a Complete Streets policy	MDOT TSO and SHA led (with support from modal admins.)	Completed			
			· <a href="#">Implement Complete Streets Initiatives and projects</a>	MDOT TSO and SHA led (with support from modal admins.)	On Track			
			· <a href="#">Update the MDOT Statewide Trail Network / shared-use path plan</a>	MDOT TSO and SHA	On Track			
Implement sustained complete streets building program to fill in gaps in active transportation networks.	· <a href="#">Implement Complete Streets Initiatives and projects</a>	MDOT TSO and SHA	On Track					
		MDOT TSO and SHA	On Track					

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ENHANCE SAFETY AND SECURITY	MAINTAIN A SAFE SYSTEM DURING ADVERSE WEATHER EVENTS, MAN-MADE THREATS, AND OTHER SYSTEM DISRUPTIONS	Standardize operations, response, and scene safety practices with first responders and other key partners.	· Implement transportation industry best practices to maintain safe operations and alert customers	SHA CHART				
			· Perform preventative landscaping/maintenance near transportation assets, such as catenary power systems and fixed gateways	MTA				
		Implement unified incident command with first responders.	· Implement unified incident command with first responders	SHA CHART				
			· Provide advance and real-time customer information on changing conditions and impacts to service	SHA CHART				
DELIVER SYSTEM QUALITY	INCREASE THE PERCENTAGE OF STATE-OWNED OR FUNDED FACILITIES AND ASSETS IN A STATE OF GOOD REPAIR	Invest in MDOT roadways to maintain pavement quality.	· Advance projects in the system preservation program	SHA				
			· Install low embodied carbon pavement on state roadways where possible	MDTA				
		Invest in MDOT bridges to improve the condition of bridges and preserve existing bridges in fair or good condition.	· Advance projects in the Bridge program	SHA				
			· <a href="#">Advance the I-68 Viaduct in Cumberland</a>	SHA				
			· Install low embodied carbon pavement on bridges where possible	SHA				
		Leverage MDOT's asset management program and data-driven analyses to prioritize investments in vital infrastructure and transit assets.	· <a href="#">Update the MDOT Strategic Asset Management Plan (SAMP)</a>	MDOT wide/TSO led (with support from all modal admins.)				
· Utilize annual criticality assessment to prioritize investments through the capital program process	MDOT wide/TSO led (with support from all modal admins.)							

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<b>DELIVER SYSTEM QUALITY</b>	INCREASE THE PERCENTAGE OF STATE-OWNED OR FUNDED FACILITIES AND ASSETS IN A STATE OF GOOD REPAIR (continued)	Leverage MDOT's asset management program and data-driven analyses to prioritize investments in vital infrastructure and transit assets. (continued)	<ul style="list-style-type: none"> <li>Modes to use their mode-developed asset management data, as well as their capital needs inventory, consistent with industry best practices and federal requirements to develop state of good repair capital programs that prioritize operations critical and safety critical assets</li> </ul>	MDOT wide/TSO led (with support from all modal admins.)	On Track			
	MINIMIZE TRAVEL DELAYS AND IMPROVE RELIABILITY AND QUALITY	Work with local jurisdictions to prioritize the movement of transit vehicles in congested areas.	<ul style="list-style-type: none"> <li>Support legislative actions for installation and enforcement of transit priority</li> </ul>	TSO	On Track			
			<ul style="list-style-type: none"> <li>Work with locals to enhance and improve the MTA/WMATA/MTA Locally Operated Transit Systems (LOTS) related to routes, fares and connections</li> </ul>	MTA	On Track			
			<ul style="list-style-type: none"> <li>SHA District improvements, such as resurfacing, intersection improvements, safety improvements, etc.</li> </ul>	SHA	On Track			
			<ul style="list-style-type: none"> <li>Develop pricing strategies to encourage smarter commuting options and innovative programs, such as the MBUF pilot study</li> </ul>	MDOT wide/ TSO leads and SHA leads (with support from all modal admins.)	Slow Progress			
			<ul style="list-style-type: none"> <li>Improve transportation connections across modes</li> </ul>	MDOT wide/ TSO leads and SHA leads (with support from all modal admins.)	On Track			

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DELIVER SYSTEM QUALITY	MINIMIZE TRAVEL DELAYS AND IMPROVE RELIABILITY AND QUALITY	Implement improvements to enhance the existing transportation system and reduce congestion on highway systems, focusing on integrated freeway and arterial management and operations.	<ul style="list-style-type: none"> <li>Coordinate and implement TSMO improvements to reduce congestion on highway systems including implementing technology improvements including Intelligent Transportation System (ITS) measures where appropriate</li> </ul>	MDOT wide/ TSO leads and SHA leads (with support from all modal admins.)	On Track			
		Improve MTA transit on-time performance through operational and staffing policies.	<ul style="list-style-type: none"> <li>Invest in vehicle state of good repair including timely vehicle replacement and maintenance resources</li> </ul>	MTA	On Track			
			<ul style="list-style-type: none"> <li>Invest in transit priority initiatives and supporting infrastructure</li> </ul>	TSO	On Track			
			<ul style="list-style-type: none"> <li>Operator hiring and training to address shortages</li> </ul>	SHA	On Track			
		Address congestion and bottlenecks on nationally and regionally significant corridors to facilitate access to major employment, freight, and activity centers.	<ul style="list-style-type: none"> <li>Real-time information provided by CHART via Transportation Sensor Systems (TSS)</li> </ul>	SHA	On Track			
			<ul style="list-style-type: none"> <li>Modernize rail infrastructure identified in the Maryland State Rail Plan</li> </ul>	TSO	Slow Progress			
			<ul style="list-style-type: none"> <li>Implement the Statewide Truck Parking Study and increase truck parking facilities throughout the state</li> </ul>	MTA	On Track			
		<ul style="list-style-type: none"> <li>Implement the Maryland Freight Plan</li> </ul>		On Track				

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DELIVER SYSTEM QUALITY	MINIMIZE TRAVEL DELAYS AND IMPROVE RELIABILITY AND QUALITY	Address congestion and bottlenecks on nationally and regionally significant corridors to facilitate access to major employment, freight, and activity centers.	<ul style="list-style-type: none"> <li>Develop and deploy Transportation Demand Management strategies</li> </ul>		On Track			
	PROVIDE A MULTIMODAL SYSTEM RESILIENT TO CHANGING CONDITIONS AND HAZARDS	Identify assets that are vulnerable to flooding and inundation, and develop adaptation strategies such as reconstruction, relocation, and protective infrastructure.	<ul style="list-style-type: none"> <li>Develop asset inventory for those vulnerable to flooding</li> </ul>	MDOT wide/TSO led (with support from all modal admins.)	On Track			
			<ul style="list-style-type: none"> <li>Develop and implement an adaptation plan for vulnerable assets</li> </ul>		On Track			
		Invest in technology to facilitate 24/7 roadway clearance and public information of incidents through the Coordinated Highway Action Response Team (CHART).	<ul style="list-style-type: none"> <li>Advance real-time information provided by CHART via Transportation Sensor Systems (TSS)</li> </ul>	SHA	On Track			
		Prepare for future climate impacts on transportation infrastructure through site and stressor Identification, risk assessment, and adaptation development.	<ul style="list-style-type: none"> <li>Implement Climate Pollution Reduction Plan strategies</li> </ul>	MDOT TSO	On Track			
		Consider future maintenance costs of transportation infrastructure projects.	<ul style="list-style-type: none"> <li>Conduct state of good repair preventative maintenance assessment</li> <li>Adequately provide funding for maintenance costs and where possible to include state of good repair needs in discretionary grant pursuits</li> </ul>	MDOT wide/TSO led (with support from all modal admins.)	Slow Progress			
	ACCELERATE PROJECT COMPLETION THROUGH IMPROVED PROJECT DELIVERY	Leverage State and federal infrastructure funding with public, private, and other partners.	<ul style="list-style-type: none"> <li>Identify and pursue federal funding opportunities that maximize state dollars (and other dollars)</li> </ul>	MDOT wide/TSO led (with support from all modal admins.)	On Track			
			<ul style="list-style-type: none"> <li>In partnership with local and state agencies, leverage state, local and federal resources to advance projects and pilot studies (i.e., MBUF)</li> </ul>		On Track			
			<ul style="list-style-type: none"> <li>Advance projects through innovative construction</li> </ul>		On Track			
		Refine MDOT's project delivery practices to improve decision making and reduce project risks.	<ul style="list-style-type: none"> <li>Develop and implement a project delivery pipeline</li> </ul>	MDOT wide/TSO led (with support from all modal admins.)	Slow Progress			
			<ul style="list-style-type: none"> <li>Assess contract incentives/workforce development opportunities for key projects, including the use of Project Labor Agreements</li> <li>Identify and address critical staffing bottlenecks / process issues that reduce program delivery capacity</li> <li>Advance the Bay Crossing Tier 2 NEPA study</li> </ul>		On Track			

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DELIVER SYSTEM QUALITY	ACCELERATE PROJECT COMPLETION THROUGH IMPROVED PROJECT DELIVERY	Partner with local jurisdictions to implement a comprehensive federal grant strategy.	· <a href="#">Implement comprehensive federal discretionary grant strategy</a>	MDOT wide/TSO led (with support from all modal admins.)					
		Develop a transparent project prioritization system that strategically allocates resources to maximize return on investments and align with policy goals.	· Develop and implement a project prioritization system	MDOT TSO					
			· Identify new tools and technologies to facilitate decision-making						
PROMOTE ENVIRONMENTAL STEWARSHIP	MINIMIZE FOSSIL FUEL CONSUMPTION, REDUCE GREENHOUSE GAS EMISSIONS, AND IMPROVE AIR QUALITY	Employ, Incentivize and execute Travel-Demand Management (TDM) to reduce vehicular trips.	· Enhance TDM program and grow business partners by increasing marketing and financial/and or tax-based incentives	MDOT TSO					
			· Promote opportunities for teleworking, and alternative or flexible work hours to help reduce congestion through Commuter Choice Maryland						
			· Grow the CommuterCash app (formerly incenTrip)						
			· <a href="#">Investigate innovative TDM strategies and pursue grant opportunities</a>						
		Implement policies and incentives to encourage mode shift.	· Implement and track strategies to encourage non-single occupancy vehicle mode shift and reduce VMT	MDOT wide/TSO led (with support from all modal admins.)					
			· <a href="#">Implement TDM and micromobility (i.e., scooters, e-bike, etc.) incentives</a>						
		Address air pollution through emissions compliance.	· Track GHG and regional air quality emission targets and compliance	MDOT wide/SHA led (with support from all modal admins.)					
			· <a href="#">Encourage and incentivize retrofits and/ or replacements of diesel-powered non-highway engines with low or zero carbon alternatives and implement Carbon Reduction Strategies</a>						
			· Invest in transit vehicle replacements to zero-emissions transit vehicles across the statewide transit operators						
		Promote and/or incentivize fuel-efficient technologies for medium and heavy-duty trucks.	· Implement strategies in the Freight Plan related to truck technologies and fuel efficiencies	MDOT wide/SHA led (with support from all modal admins.)					
			· Deploy Commercial Vehicle Technologies such as Idle Reduction, Low-Carbon Fleet, and Dynamic Routing						
		Expand and enhance roadways strategically through context sensitive design, in order to minimize impacts to air quality and emissions.	· <a href="#">Incentivize low carbon fuels and infrastructure and implement Carbon Reduction Strategies</a>	MDOT TSO					
· Implement context sensitive design in projects, in line with complete streets policy									
			· Track context sensitive design elements per capital construction project	SHA					

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PROMOTE ENVIRONMENTAL STEWARSHIP	SUPPORT THE WIDESPREAD ADOPTION OF ALTERNATIVE FUELS, ELECTRIC VEHICLES AND INNOVATIVE TECHNOLOGIES	Increase electric vehicle charging infrastructure, including in rural areas and overburdened and underserved areas.	· In partnership, increase and promote EV Charging Infrastructure and use around the state	MDOT wide/TSO led (with support from all modal admins.)	Completed	On Track	Slow Progress	Behind
			· Identify potential and future EV/E-bike charging sites		Completed	On Track	Slow Progress	Behind
		Convert the MDOT fleet to EVs and alternative fuels.	· Install electric vehicle charging devices at parking lots across the Maryland transit system	MDOT wide/TSO led (with support from all modal admins.)	Completed	On Track	Slow Progress	Behind
			· Pursue grant opportunities for EV fleet conversion		Completed	On Track	Slow Progress	Behind
	PROTECT AND ENHANCE THE NATURAL ENVIRONMENT THROUGH AVOIDANCE, MINIMIZATION, AND MITIGATION ADVERSE IMPACTS RELATED TO TRANSPORTATION INFRASTRUCTURE	Conduct thorough environmental impact assessments (EIA) for transportation projects to identify and address potential adverse impacts on the natural environment.	· Create criteria for EIAs that include assessment of potential adverse impacts on the natural environment	MDOT wide/TSO led (with support from all modal admins.)	Completed	On Track	Slow Progress	Behind
					Completed	On Track	Slow Progress	Behind
		Continue to coordinate with other State agencies to heighten the awareness of the value and vulnerability of the State's water and natural resources.	· Track partner agency coordination	MDOT wide/TSO led (with support from all modal admins.)	Completed	On Track	Slow Progress	Behind
					Completed	On Track	Slow Progress	Behind
		Develop and implement a "Sustainability Strategy" consistent with industry trends and initiatives including U.S. EPA's Clean Port Program.	· Develop and implement "MPA Sustainability" strategy	MPA	Completed	On Track	Slow Progress	Behind
			· Continue the Port of Baltimore Drayage Truck Replacement Program	(with support from MDOT TSO)	Completed	On Track	Slow Progress	Behind
	EMPLOY RESOURCE PROTECTION AND CONSERVATION PRACTICES IN PROJECT DEVELOPMENT, CONSTRUCTION, OPERATIONS, AND MAINTENANCE OF TRANSPORTATION ASSETS	Incorporate innovative practices, including the efficient reuse of construction materials, to protect and conserve natural resources in the maintenance and operations of the transportation system.	· Incorporate conservation and protective practices into the maintenance and operations of the transportation system	MDOT wide/ TSO led (with support from modal admins.)	Completed	On Track	Slow Progress	Behind
					Completed	On Track	Slow Progress	Behind
Completed					On Track	Slow Progress	Behind	
		· Pursue discretionary grant opportunities for innovative maintenance and operation costs		Completed	On Track	Slow Progress	Behind	

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PROMOTE ENVIRONMENTAL STEWARSHIP	EMPLOY RESOURCE PROTECTION AND CONSERVATION PRACTICES IN PROJECT DEVELOPMENT, CONSTRUCTION, OPERATIONS, AND MAINTENANCE OF TRANSPORTATION ASSETS	Mitigate stormwater runoff with green infrastructure features to protect sensitive aquatic ecosystems like the Chesapeake Bay.	· Develop and implement stormwater runoff mitigation best practices	MDOT wide/ TSO led (with support from modal admins.)				
		Develop a comprehensive Environmental Management System.	· <a href="#">Create an enterprise-wide Environmental Management System</a>	MDOT wide/ TSO led (with support from modal admins.)				
		Implement a comprehensive transportation resilience program aligned with the federal PROTECT initiative.	· <a href="#">Create a comprehensive transportation Resilience Improvement Plan</a>	MDOT wide/ TSO led (with support from modal admins.)				
SERVE COMMUNITIES AND SUPPORT THE ECONOMY	IMPROVE TRANSPORTATION SYSTEM AND MDOT SERVICES	Improve the tracking, responsiveness, and time-to-resolution of all electronic, telephone, written, and in-person correspondence.	· Develop and implement a correspondence plan/policy	MDOT TSO				
		Improve customer experience through the implementation of the MVA Premier Customer Service Promise.	· <a href="#">Continue to Implement the MVA Premier Customer Service Promise</a>	MVA				
		Provide enhanced training and employee development for MDOT employees interacting directly with our users.	· Develop and implement MDOT employee training	MDOT wide/ TSO led (with support from all modal admins.)				
		Implement a new fare collection system that allows for transfers between MTA services and LOTS.	· Develop and implement new fare collection system that allows for transfers between MTA, WMATA, and LOTS services	MTA				
				WMATA				
		Improve transportation connections and mobility on the highway network.	· Ensure multimodal plans and network integration in modal plans o <a href="#">Advance the I-95/I-495 at Medical Center Drive Project</a> o <a href="#">Advance the I-81 Phase 2 Corridor Expansion</a>	SHA				
				MTA				
· <a href="#">Implement TSMO plans</a>	SHA							



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SERVE COMMUNITIES AND SUPPORT THE ECONOMY	APPLY ENHANCED TECHNOLOGIES TO IMPROVE COMMUNICATION AND RELAY REAL-TIME INFORMATION	Improve the quality, accuracy, and accessibility of real-time travel information for all modes.	· Implement CHART and TSS upgrades to provide real-time information to travelers and stakeholders	SHA	On Track			
	APPLY ENHANCED TECHNOLOGIES TO IMPROVE COMMUNICATION AND RELAY REAL-TIME INFORMATION	Provide reliable and accessible real-time modal choice information to customers and stakeholders.	· Implement TSS and Common Operations Platform	MDOT TSO	On Track			
		Improve MobilityLink, the MDOT app for paratransit riders to book, manage trips, and monitor vehicle location in real time.	· Track MobilityLink improvements	SHA	On Track			
		Address the causes of missed transit trips.	· Develop an integrated system that provides real-time transit arrival/departure information and service alerts across MTA, WMATA, and LOTS services	MTA	On Track			
		Support LOTS to enhance their service to meet local needs.	· Implement strategies from the Statewide Transit Plan to support LOTS to enhance their services to meet statewide connectivity and local needs	MTA	Slow Progress			
	INCREASE TRANSIT USE, ACTIVE TRANSPORTATION, AND TOD	Develop a statewide bicycle network through the Maryland Pedestrian and Bicycle Plan.	· Develop a statewide shared-use path network	MDOT SHA	Slow Progress			
			· Update the MDOT Statewide Trail Network / shared-use path plan	(with support from TSO)	On Track			
			· Implement updated Bicycle Facility Selection		On Track			
		Jumpstart TOD activity at key locations in coordination with local jurisdictions.	· Implement TOD Program strategies	MDOT TSO	On Track			
			· Leverage TOD Program activities to support economic growth and improved transportation connectivity	(with support from MTA)	On Track			
		Implement the Pedestrian Safety Action Plan (PSAP) to create safer conditions which would support communities and the economy.	· Implement SHA PSAP strategies and improvements	MDOT TSO	On Track			
	Support mixed use development around transit stations, stops and hubs.	· Implement TOD Program strategies in coordination with transit station improvements	MDOT TSO	On Track				
			MTA	On Track				

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SERVE COMMUNITIES AND SUPPORT THE ECONOMY	IMPROVE QUALITY OF LIFE BY PROVIDING ACTIVE TRANSPORTATION AND TRANSIT ACCESS TO JOBS AND OPPORTUNITIES	Increase transit, high-occupancy vehicle, carpool, and vanpool options to connect communities to jobs at key employment centers.	· Identify key employment centers and develop strategies to increase multi-modal connections	MTA	Completed			
			o Advance the I-795/Dolfield Road interchange	(with support from MDOT TSO)	Slow Progress			
			o Improve US 15 and US 40 from I-70 to MD 26		Slow Progress			
			· Improve and expand regional connections to major urban areas and significant job centers (i.e., BWI)		Completed			
			o Complete the Purple Line		Slow Progress			
			o Advance the Baltimore Red Line		Completed			
			o Assess Southern Maryland Rapid Transit		Slow Progress			
	IMPROVE QUALITY OF LIFE BY PROVIDING ACTIVE TRANSPORTATION AND TRANSIT ACCESS TO JOBS AND OPPORTUNITIES	Increase transit, high-occupancy vehicle, carpool, and vanpool options to connect communities to jobs at key employment centers. (continued)	o In partnership with Amtrak, complete the Frederick Douglass Tunnel		Completed			
			o In partnership with Amtrak, complete the Susquehanna River Crossing		Completed			
		Coordinate with MTA, WMATA, and local transit agencies to enhance scheduling, station stops/hubs, and ticket integration to create seamless regional service.	· Enhance coordination with local partners to streamline and enhance scheduling, stops/hubs, and ticket integration	MTA	Completed			
			o In partnership, advance the Baltimore Penn. Station Redevelopment	(with support from MDOT TSO)	Completed			
			· Prioritize bicycle and pedestrian projects that improve connectivity and comfort to activity centers	MDOT TSO	Slow Progress			
		Strategically invest to improve connectivity and comfort of pedestrian and bicycle networks within and between activity centers and for both on and offroad facilities to increase use.	· Implement the actions and recommendations of the Bicycle and Pedestrian Master Plan	SHA	Completed			
			· Track level of traffic stress (LTS) progress on bicycle and pedestrian projects that improve access/connections		Completed			
Update and apply a complete streets policy on all applicable projects.	· Apply updated MDOT Complete Streets Initiatives and policies to applicable projects	MDOT TSO	Slow Progress					

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SERVE COMMUNITIES AND SUPPORT THE ECONOMY	IMPROVE QUALITY OF LIFE BY PROVIDING ACTIVE TRANSPORTATION AND TRANSIT ACCESS TO JOBS AND OPPORTUNITIES							
		Update and apply a complete streets policy on all applicable projects. (continued)	· Implement updated Bicycle Facility Selection	SHA				
		Partner with Amtrak to invest in passenger rail improvements in the Northeast Corridor.	· Leverage Amtrak funding with MDOT state and federal funding for rail improvements	MDOT TSO				
			o In partnership with Amtrak, complete the Frederick Douglass Tunnel	MTA				
			o In partnership with Amtrak, complete the Susquehanna River Crossing	SHA				
		Evolve MARC to serve as a true regional rail system that connects to interregional job hubs and supports Maryland's economy.	· Through the MARC Growth and Transformation Plan, identify rail projects that will enhance connections of the MARC system to interregional job hubs	MDOT TSO				
			o In partnership with Amtrak and others, Close the Gap between Delaware and Virginia on MARC – MARC Growth and Transformation Plan	MTA				
	o Assess the MARC Brunswick Line		SHA					
	PRIORITIZE THE TRANSPORTATION NEEDS OF UNDERSERVED AND OVERBURDENED COMMUNITIES IN PROJECT SELECTION	Identify opportunities to prioritize underserved and overburdened communities in project selection, scoping, and design.	· Consider CSNA/Environmental Justice criteria when reviewing/selecting projects	MDOT TSO				
			· Pursue grant opportunities that provide connections to underserved and overburdened communities					
		Ensure language accessibility in transportation planning and operation.	· Conduct a review of MDOT language for accessibility	MDOT TSO				
		Improve paratransit and fixed-route service.	· Review paratransit/mobility and fixed-route services and develop appropriate strategies to improve	MTA				

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<b>SERVE COMMUNITIES AND SUPPORT THE ECONOMY</b>	IMPROVE THE EFFICIENCY AND COMPETITIVENESS OF THE PORT OF BALTIMORE AND BWI MARSHALL AIRPORT	Undertake robust engagement with airport, port, business, and community stakeholders to inform development plans, with a particular focus on inclusive engagement.	· Develop and implement an outreach and engagement plan, track progress and satisfaction	MDOT TSO	On Track			
			· Pursue grant opportunities for expanded outreach and engagement.	MAA	On Track			
			MPA Strategic Business Plan	MPA	On Track			
		Improve access for cargo and the supply chain to the port, airport and statewide to accommodate growth, with considerations of ways to limit impacts to neighboring communities.	· Identify areas to improve cargo access and supply chain efficiencies	MPA	On Track			
			o Complete the Howard Street Tunnel	MPA	On Track			
			o Ensure there is adequate dredged-placement capacity to maintain the shipping channels by advancing the Mid-Bay Islands Restoration Project.	MPA	On Track			
		Advance airport development plans to enhance competitiveness and customer experience.	· Complete airport development plan(s)	MAA	On Track			
			· Complete the BWI Marshall Airport Concourse A/B Connector Project		On Track			
			· Track customer satisfaction		On Track			