

2050 MTP ACTION PLAN TO IMPLEMENT THE STRATEGIES OF THE PLAYBOOK

Last updated: March 3, 2025



GOAL	OBJECTIVES	STRATEGIES	IMPLEMENTATION PLAN ACTIONS	RESPONSIBLE AGENCY (IES)	PROGRESS INDICATOR			
					Completed Summer 2024	On Track Winter 2024/2025	Slow Progress Summer 2025	Behind Winter 2025/2026
ENHANCE SAFETY AND SECURITY	REDUCE THE NUMBER OF LIVES LOST AND INJURIES SUSTAINED ON MARYLAND'S TRANSPORTATION SYSTEM	Implement safety improvements on roadways where the Crash Severity index is high.	Implement safety mitigations based on the crash severity index	SHA	Completed	On Track	Slow Progress	Behind
		Develop and implement effective engineering and technology solutions to reduce aggressive and distracted driving, using data driven methods and proven best practices.	Implement PSAP improvements	SHA	Completed	On Track	Slow Progress	Behind
			Implement updated Bicycle Facility Selection	SHA	Completed	On Track	Slow Progress	Behind
			Pursue grants to implement engineering and technology solutions	SHA	Completed	On Track	Slow Progress	Behind
		Identify and implement best practices for reducing transit assaults.	Operator training, legislative efforts	MTA	Completed	On Track	Slow Progress	Behind
		Expand work zone enforcement and work with partners to enhance all enforcement.	Implement work zone safety task force recommendations	SHA	Slow Progress	On Track	Slow Progress	Behind
	MVA MHSO			Slow Progress	On Track	Slow Progress	Behind	
	MINIMIZE DISPARITIES IN SAFETY ACROSS MARYLAND'S DIVERSE COMMUNITIES	Pursue community engagement with diverse communities to understand their safety concerns.	Outreach and engagement on safety issues/needs	MVA MHSO	Completed	On Track	Slow Progress	Behind
			Enhanced demographic tracking of crash data	MVA MHSO	Completed	On Track	Slow Progress	Behind
		Implement system-wide roadway safety improvements and technology approaches that address the safety of vulnerable road users	Implement PSAP improvements in diverse communities	SHA	Completed	On Track	Slow Progress	Behind
			Pursue grants to implement engineering and technology solutions in diverse communities	MVA MHSO	Completed	On Track	Slow Progress	Behind
	ADDRESS MULTIMODAL SAFETY NEEDS TO SUPPORT A SAFE, SECURE, AND	Provide support for safe transit stops and vehicles, including Crime Prevention Through Environmental Design.	Develop guidelines for roadway/facility owners to incorporate Crime Prevention Through Environmental Design (CPTED) strategies to transit stops and stations	MTA SHA	Completed	On Track	Slow Progress	Behind
		Advance designs that reimagine auto-centric roads as accessible multimodal corridors.	Update/finalize a Complete Streets policy	MDOT TSO and SHA led (with support from modal admins.)	Completed	On Track	Slow Progress	Behind
			Implement Complete Streets Initiatives and projects	MDOT TSO and SHA led (with support from modal admins.)	Completed	On Track	Slow Progress	Behind

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					Completed Summer 2024	On Track Winter 2024/2025	Slow Progress Summer 2025	Behind Winter 2025/2026
	LOW STRESS TRANSPORTATION SYSTEM	Implement sustained complete streets building program to fill in gaps in active transportation networks.	Update the MDOT Statewide Trail Network / shared-use path plan	MDOT TSO and SHA	On Track	On Track		
			Implement Complete Streets Initiatives and projects	MDOT TSO and SHA	On Track	On Track		
ENHANCE SAFETY AND SECURITY	MAINTAIN A SAFE SYSTEM DURING ADVERSE WEATHER EVENTS, MAN-MADE THREATS, AND OTHER SYSTEM DISRUPTIONS	Standardize operations, response, and scene safety practices with first responders and other key partners.	Implement transportation industry best practices to maintain safe operations and alert customers	SHA CHART	On Track	On Track		
			Perform preventative landscaping/maintenance near transportation assets, such as catenary power systems and fixed gateways	MTA	On Track	On Track		
		Implement unified incident command with first responders.	SHA CHART	On Track	On Track			

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					Completed Summer 2024	On Track Winter 2024/2025	Slow Progress Summer 2025	Behind Winter 2025/2026
			Provide advance and real-time customer information on changing conditions and impacts to service	SHA CHART				
DELIVER SYSTEM QUALITY	INCREASE THE PERCENTAGE OF STATE-OWNED OR FUNDED FACILITIES AND ASSETS IN A STATE OF GOOD REPAIR	Invest in MDOT roadways to maintain pavement quality.	Advance projects in the system preservation program	SHA				
			Install low embodied carbon pavement on state roadways where possible	MDTA				
		Invest in MDOT bridges to improve the condition of bridges and preserve existing bridges in fair or good condition.	Advance projects in the Bridge program	SHA				
			Advance the I-68 Viaduct in Cumberland	SHA				
			Install low embodied carbon pavement on bridges where possible	SHA				
		Leverage MDOT's asset management program and data-driven analyses to prioritize investments in vital infrastructure and transit assets.	Update the MDOT Strategic Asset Management Plan (SAMP)	MDOT wide/TSO led (with support from all modal admins.)				
	Utilize annual criticality assessment to prioritize investments through the capital program process	MDOT wide/TSO led (with support from all modal admins.)						
DELIVER SYSTEM	INCREASE THE PERCENTAGE OF STATE-OWNED OR FUNDED FACILITIES AND ASSETS IN A STATE OF GOOD REPAIR (continued)	Leverage MDOT's asset management program and data-driven analyses to prioritize investments in vital infrastructure and transit assets. (continued)	Modes to use their mode-developed asset management data, as well as their capital needs inventory, consistent with industry best practices and federal requirements to develop state of good repair capital programs that prioritize operations critical and safety critical assets	MDOT wide/TSO led (with support from all modal admins.)				
			Work with local jurisdictions to prioritize the movement of transit vehicles in congested areas.	TSO				
			Work with locals to enhance and improve the MTA/WMATA/MTA Locally Operated Transit Systems (LOTS) related to routes, fares and connections	MTA				

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QUALITY DELIVER SYSTEM QUALITY	MINIMIZE TRAVEL DELAYS AND IMPROVE RELIABILITY AND QUALITY		SHA District improvements, such as resurfacing, intersection improvements, safety improvements, etc.	SHA	Green	Green		
		Implement improvements to enhance the existing transportation system and reduce congestion on highway systems, focusing on integrated freeway and arterial management and operations.	Develop pricing strategies to encourage smarter commuting options and innovative programs, such as the MBUF pilot study	MDOT wide/ TSO leads and SHA leads (with support from all modal admins.)	Yellow	Green		
			Improve transportation connections across modes	MDOT wide/ TSO leads and SHA leads (with support from all modal admins.)	Green	Green		
	MINIMIZE TRAVEL DELAYS AND IMPROVE RELIABILITY AND QUALITY		Coordinate and implement TSMO improvements to reduce congestion on highway systems including implementing technology improvements including Intelligent Transportation System (ITS) measures where appropriate	MDOT wide/ TSO leads and SHA leads (with support from all modal admins.)	Green	Yellow		
		Improve MTA transit on-time performance through operational and staffing policies.	Invest in vehicle state of good repair including timely vehicle replacement and maintenance resources	MTA	Green	Green		
			Invest in transit priority initiatives and supporting infrastructure	MTA	Green	Green		
			Operator hiring and training to address shortages	MTA	Green	Green		
		Address congestion and bottlenecks on nationally and regionally significant corridors to facilitate access to major employment, freight, and activity centers.	Real-time information provided by CHART via Transportation Sensor Systems (TSS)	SHA	Green	Green		
			Modernize rail infrastructure identified in the Maryland State Rail Plan - passenger rail	MTA/TSO	Green	Green		
						Green	Green	

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DELIVER SYSTEM QUALITY			Modernize rail infrastructure identified in the Maryland State Rail Plan - freight rail	TSO	On Track	On Track	Slow Progress	Behind
			Implement the Statewide Truck Parking Study and increase truck parking facilities throughout the state	SHA	On Track	On Track	Slow Progress	Behind
			Implement the Maryland Freight Plan	MDOT wide	On Track	On Track	Slow Progress	Behind
	MINIMIZE TRAVEL DELAYS AND IMPROVE RELIABILITY AND QUALITY	Address congestion and bottlenecks on nationally and regionally significant corridors to facilitate access to major employment, freight, and activity centers.	Develop and deploy Transportation Demand Management strategies		On Track	On Track	Slow Progress	Behind
	PROVIDE A MULTIMODAL SYSTEM RESILIENT TO CHANGING CONDITIONS AND HAZARDS	Identify assets that are vulnerable to flooding and inundation, and develop adaptation strategies such as reconstruction, relocation, and protective infrastructure.	Develop asset inventory for those vulnerable to flooding	MDOT wide/TSO led (with support from all modal admins.)	On Track	On Track	Slow Progress	Behind
			Develop and implement an adaptation plan for vulnerable assets		On Track	On Track	Slow Progress	Behind
		Invest in technology to facilitate 24/7 roadway clearance and public information of incidents through the Coordinated Highway Action Response Team (CHART).	Advance real-time information provided by CHART via Transportation Sensor Systems (TSS)	SHA	On Track	On Track	Slow Progress	Behind
		Prepare for future climate impacts on transportation infrastructure through site and stressor Identification, risk assessment, and adaptation development.	Implement Climate Pollution Reduction Plan strategies	MDOT TSO	On Track	On Track	Slow Progress	Behind
		Consider future maintenance costs of transportation infrastructure projects.	Conduct state of good repair preventative maintenance assessment	MDOT wide/TSO led (with support from all modal admins.)	On Track	On Track	Slow Progress	Behind
			Adequately provide funding for maintenance costs and where possible to include state of good repair needs in discretionary grant pursuits		On Track	On Track	Slow Progress	Behind

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DELIVER SYSTEM QUALITY	ACCELERATE PROJECT COMPLETION THROUGH IMPROVED PROJECT DELIVERY	Leverage State and federal infrastructure funding with public, private, and other partners.	Identify and pursue federal funding opportunities that maximize state dollars (and other dollars)	MDOT wide/TSO led (with support from all modal admins.)	Completed	On Track	Slow Progress	Behind
		In partnership with local and state agencies, leverage state, local and federal resources to advance projects and pilot studies (i.e., MBUF)	Develop and implement a project delivery pipeline		Completed	On Track	Slow Progress	Behind
		Advance projects through innovative construction	Assess contract incentives/workforce development opportunities for key projects, including the use of Project Labor Agreements		Completed	On Track	Slow Progress	Behind
		Refine MDOT's project delivery practices to improve decision making and reduce project risks.	Identify and address critical staffing bottlenecks / process issues that reduce program delivery capacity	Completed	On Track	Slow Progress	Behind	
		Advance the Bay Crossing Tier 2 NEPA study	Implement comprehensive federal discretionary grant strategy	Completed	On Track	Slow Progress	Behind	
		ACCELERATE PROJECT COMPLETION THROUGH IMPROVED PROJECT DELIVERY	Partner with local jurisdictions to implement a comprehensive federal grant strategy.	Develop and implement a project prioritization system	MDOT TSO	Completed	On Track	Slow Progress
	Develop a transparent project prioritization system that strategically allocates resources to maximize return on investments and align with policy goals.		Identify new tools and technologies to facilitate decision-making	Completed		On Track	Slow Progress	Behind
	Employ, Incentivize and execute Travel-Demand Management (TDM) to reduce vehicular trips.		Enhance TDM program and grow business partners by increasing marketing and financial/and or tax-based incentives	MDOT TSO	Completed	On Track	Slow Progress	Behind
			Promote opportunities for teleworking, and alternative or flexible work hours to help reduce congestion through Commuter Choice Maryland		Completed	On Track	Slow Progress	Behind
		Grow the CommuterCash app (formerly incenTrip)	Completed		On Track	Slow Progress	Behind	

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PROMOTE ENVIRONMENTAL STEWARSHIP	MINIMIZE FOSSIL FUEL CONSUMPTION, REDUCE GREENHOUSE GAS EMISSIONS, AND IMPROVE AIR QUALITY		Investigate innovative TDM strategies and pursue grant opportunities						
		Implement policies and incentives to encourage mode shift.	Implement and track strategies to encourage non-single occupancy vehicle mode shift and reduce VMT	MDOT wide/TSO led (with support from all modal admins.)					
			Implement TDM and micromobility (i.e., scooters, e-bike, etc.) incentives						
		Address air pollution through emissions compliance.	Track GHG and regional air quality emission targets and compliance	MDOT wide/SHA led (with support from all modal admins.)					
			Encourage and incentivize retrofits and/ or replacements of diesel-powered non-highway engines with low or zero carbon alternatives and implement Carbon Reduction Strategies						
			Invest in transit vehicle replacements to zero-emissions transit vehicles across the statewide transit operators						
		Promote and/or incentivize fuel-efficient technologies for medium and heavy-duty trucks.	Implement strategies in the Freight Plan related to truck technologies and fuel efficiencies	MDOT wide/SHA led (with support from all modal admins.)					
			Deploy Commercial Vehicle Technologies such as Idle Reduction, Low-Carbon Fleet, and Dynamic Routing						
			Incentivize low carbon fuels and infrastructure and implement Carbon Reduction Strategies						
		Expand and enhance roadways strategically through context sensitive design, in order to minimize impacts to air quality and emissions.	Implement context sensitive design in projects, in line with complete streets policy	MDOT TSO					
			Track context sensitive design elements per capital construction project	SHA					
			Increase electric vehicle charging infrastructure, including in rural areas and overburdened and underserved areas.		In partnership, increase and promote EV Charging Infrastructure and use around the state	MDOT wide/TSO led (with support from all modal admins.)			

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PROMOTE ENVIRONMENTAL STEWARSHIP	SUPPORT THE WIDESPREAD ADOPTION OF ALTERNATIVE FUELS, ELECTRIC VEHICLES AND INNOVATIVE TECHNOLOGIES		Identify potential and future EV/E-bike charging sites	from all modal admins.)	Green	Green	Light Blue	Light Blue
			Install electric vehicle charging devices at parking lots across the Maryland transit system		Green	Yellow	Light Blue	Light Blue
		Convert the MDOT fleet to EVs and alternative fuels.	Pursue grant opportunities for EV fleet conversion		Yellow	Yellow	Light Blue	Light Blue
			Continue and track zero-emission transition of transit and fleet vehicles	MDOT wide/TSO led (with support from all modal admins.)	Yellow	Red	Light Blue	Light Blue
	PROTECT AND ENHANCE THE NATURAL ENVIRONMENT THROUGH AVOIDANCE, MINIMIZATION, AND MITIGATION ADVERSE IMPACTS RELATED TO TRANSPORTATION INFRASTRUCTURE	Conduct thorough environmental impact assessments (EIA) for transportation projects to identify and address potential adverse impacts on the natural environment.	Create criteria for EIAs that include assessment of potential adverse impacts on the natural environment	MDOT wide/TSO led (with support from all modal admins.)	Green	Green	Light Blue	Light Blue
			Continue to coordinate with other State agencies to heighten the awareness of the value and vulnerability of the State's water and natural resources.	Track partner agency coordination	MDOT wide/TSO led (with support from all modal admins.)	Green	Green	Light Blue
		Develop and implement a "Sustainability Strategy" consistent with industry trends and initiatives including U.S. EPA's Clean Port Program.	Pursue grant opportunities for education for water and natural resource protection	MDOT wide/TSO led (with support from all modal admins.)	Green	Green	Light Blue	Light Blue
			Develop and implement "MPA Sustainability" strategy	MPA	Green	Green	Light Blue	Light Blue
			Continue the Port of Baltimore Drayage Truck Replacement Program	(with support from MDOT TSO)	Green	Green	Light Blue	Light Blue
			Support electrification and use of alternative fuels for cargo handling and other Port-related equipment		Green	Green	Light Blue	Light Blue
	EMPLOY RESOURCE PROTECTION AND CONSERVATION PRACTICES IN PROJECT DEVELOPMENT, CONSTRUCTION, OPERATIONS, AND MAINTENANCE OF TRANSPORTATION ASSETS	Incorporate innovative practices, including the efficient reuse of construction materials, to protect and conserve natural resources in the maintenance and operations of the transportation system.	Incorporate conservation and protective practices into the maintenance and operations of the transportation system		Green	Green	Light Blue	Light Blue
			Pursue discretionary grant opportunities for innovative maintenance and operation costs	MDOT wide/ TSO led (with support from modal admins.)	Green	Green	Light Blue	Light Blue
				Green	Green	Light Blue	Light Blue	

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PROMOTE ENVIRONMENTAL STEWARSHIP	EMPLOY RESOURCE PROTECTION AND CONSERVATION PRACTICES IN PROJECT DEVELOPMENT, CONSTRUCTION, OPERATIONS, AND MAINTENANCE OF TRANSPORTATION ASSETS	Mitigate stormwater runoff with green infrastructure features to protect sensitive aquatic ecosystems like the Chesapeake Bay.	Develop and implement stormwater runoff mitigation best practices	MDOT wide/ TSO led (with support from modal admins.)				
		Develop a comprehensive Environmental Management System.	Create an enterprise-wide Environmental Management System	MDOT wide/ TSO led (with support from modal admins.)				
		Implement a comprehensive transportation resilience program aligned with the federal PROTECT initiative.	Create a comprehensive transportation Resilience Improvement Plan	MDOT wide/ TSO led (with support from modal admins.)				
SERVE COMMUNITIES AND SUPPORT THE ECONOMY	IMPROVE TRANSPORTATION SYSTEM AND MDOT SERVICES	Improve the tracking, responsiveness, and time-to-resolution of all electronic, telephone, written, and in-person correspondence.	Develop and implement a correspondence plan/policy	MDOT TSO				
		Improve customer experience through the implementation of the MVA Premier Customer Service Promise.	Continue to Implement the MVA Premier Customer Service Promise	MVA				
		Provide enhanced training and employee development for MDOT employees interacting directly with our users.	Develop and implement MDOT employee training	MDOT wide/ TSO led (with support from all modal admins.)				
		Implement a new fare collection system that allows for transfers between MTA services and LOTS.	Develop and implement new fare collection system that allows for transfers between MTA, WMATA, and LOTS services	MTA				
				WMATA				
		Improve transportation connections and mobility on the highway network.	Ensure multimodal plans and network integration in modal plans	SHA				
				MTA				
		Advance the I-95/I-495 at Medical Center Drive Project						
Advance the I-81 Phase 2 Corridor Expansion								
Implement TSMO plans		SHA						

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SERVE COMMUNITIES AND SUPPORT THE ECONOMY	APPLY ENHANCED TECHNOLOGIES TO IMPROVE COMMUNICATION AND RELAY REAL-TIME INFORMATION	Improve the quality, accuracy, and accessibility of real-time travel information for all modes.	Implement CHART and TSS upgrades to provide real-time information to travelers and stakeholders	SHA				
	APPLY ENHANCED TECHNOLOGIES TO IMPROVE COMMUNICATION AND RELAY REAL-TIME INFORMATION	Provide reliable and accessible real-time modal choice information to customers and stakeholders.	Implement TSS and Common Operations Platform	SHA				
		Improve MobilityLink, the MDOT app for paratransit riders to book, manage trips, and monitor vehicle location in real time.	Track MobilityLink improvements	SHA				
		Address the causes of missed transit trips.	Track MobilityLink improvements	MTA				
		Develop an integrated system that provides real-time transit arrival/departure information and service alerts across MTA, WMATA, and LOTS services	Develop an integrated system that provides real-time transit arrival/departure information and service alerts across MTA, WMATA, and LOTS services	MTA				
	INCREASE TRANSIT USE, ACTIVE TRANSPORTATION, AND TOD	Support LOTS to enhance their service to meet local needs.	Implement strategies from the Statewide Transit Plan to support LOTS to enhance their services to meet statewide connectivity and local needs	MTA				
		Develop a statewide bicycle network through the Maryland Pedestrian and Bicycle Plan.	Develop a statewide shared-use path network	MDOT SHA				
			Update the MDOT Statewide Trail Network / shared-use path plan	TSO				
			Implement updated Bicycle Facility Selection	MDOT SHA				
		Jumpstart TOD activity at key locations in coordination with local jurisdictions.	Implement TOD Program strategies	MDOT TSO				
	Leverage TOD Program activities to support economic growth and improved transportation connectivity	Leverage TOD Program activities to support economic growth and improved transportation connectivity	(with support from MTA)					

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		Implement the Pedestrian Safety Action Plan (PSAP) to create safer conditions which would support communities and the economy.	Implement SHA PSAP strategies and improvements	SHA						
		Support mixed use development around transit stations, stops and hubs.	Implement TOD Program strategies in coordination with transit station improvements	MDOT TSO MTA						
IMPROVE QUALITY OF LIFE BY PROVIDING ACTIVE TRANSPORTATION AND TRANSIT ACCESS TO JOBS AND OPPORTUNITIES		Increase transit, high-occupancy vehicle, carpool, and vanpool options to connect communities to jobs at key employment centers.	Identify key employment centers and develop strategies to increase multi-modal connections	MTA						
			Advance the I-795/Dolfield Road interchange	(with support from MDOT TSO)						
			Improve US 15 and US 40 from I-70 to MD 26							
			Improve and expand regional connections to major urban areas and significant job centers (i.e., BWI)							
			Complete the Purple Line							
			Advance the Baltimore Red Line							
			Assess Southern Maryland Rapid Transit							
			SERVE COMMUNITIES AND SUPPORT THE ECONOMY		Increase transit, high-occupancy vehicle, carpool, and vanpool options to connect communities to jobs at key employment centers. (continued)	In partnership with Amtrak, complete the Frederick Douglass Tunnel				
						In partnership with Amtrak, complete the Susquehanna River Crossing				
						Coordinate with MTA, WMATA, and local transit agencies to enhance scheduling, station stops/hubs, and ticket integration to create seamless regional service.	Enhance coordination with local partners to streamline and enhance scheduling, stops/hubs, and ticket integration	MTA		

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	IMPROVE QUALITY OF LIFE BY PROVIDING ACTIVE TRANSPORTATION AND TRANSIT ACCESS TO JOBS AND OPPORTUNITIES		In partnership, advance the Baltimore Penn Station Redevelopment	(with support from MDOT TSO)	Completed	On Track		
		Strategically invest to improve connectivity and comfort of pedestrian and bicycle networks within and between activity centers and for both on and offroad facilities to increase use.	Prioritize bicycle and pedestrian projects that improve connectivity and comfort to activity centers	MDOT TSO	Behind	Slow Progress		
			Implement the actions and recommendations of the Bicycle and Pedestrian Master Plan	SHA	Completed	On Track		
			Track level of traffic stress (LTS) progress on bicycle and pedestrian projects that improve access/connections	SHA	Completed	On Track		
		Update and apply a complete streets policy on all applicable projects.	Apply updated MDOT Complete Streets Initiatives and policies to applicable projects	MDOT TSO	Slow Progress	Slow Progress		
	IMPROVE QUALITY OF LIFE BY PROVIDING ACTIVE TRANSPORTATION	Update and apply a complete streets policy on all applicable projects. (continued)	Implement updated Bicycle Facility Selection	SHA	Completed	On Track		
		Partner with Amtrak to invest in passenger rail improvements in the Northeast Corridor.	Leverage Amtrak funding with MDOT state and federal funding for rail improvements	MDOT TSO	Completed	On Track		
			In partnership with Amtrak, complete the Frederick Douglass Tunnel	MTA	Completed	On Track		
			In partnership with Amtrak, complete the Susquehanna River Crossing	SHA	Completed	On Track		

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SERVE COMMUNITIES AND SUPPORT THE ECONOMY	AND TRANSIT ACCESS TO JOBS AND OPPORTUNITIES	Evolve MARC to serve as a true regional rail system that connects to interregional job hubs and supports Maryland's economy.	Through the MARC Growth and Transformation Plan, identify rail projects that will enhance connections of the MARC system to interregional job hubs	MDOT TSO	Completed	On Track	Slow Progress	Behind
			In partnership with Amtrak and others, Close the Gap between Delaware and Virginia on MARC – MARC Growth and Transformation Plan	MTA	Completed	On Track	Slow Progress	Behind
			Assess the MARC Brunswick Line	SHA	Completed	On Track	Slow Progress	Behind
		PRIORITIZE THE TRANSPORTATION NEEDS OF UNDERSERVED AND OVERBURDENED COMMUNITIES IN PROJECT SELECTION	Identify opportunities to prioritize underserved and overburdened communities in project selection, scoping, and design.	Consider CSNA/Environmental Justice criteria when reviewing/selecting projects	MDOT TSO	Completed	On Track	Slow Progress
	Pursue grant opportunities that provide connections to underserved and overburdened communities			MDOT TSO	Completed	On Track	Slow Progress	Behind
	Ensure language accessibility in transportation planning and operation.		Conduct a review of MDOT language for accessibility	MDOT TSO	Completed	On Track	Slow Progress	Behind
	Improve paratransit and fixed-route service.		Review paratransit/mobility and fixed-route services and develop appropriate strategies to improve	MTA	Completed	On Track	Slow Progress	Behind
	Undertake robust engagement with airport, port, business, and community stakeholders to inform development plans, with a particular focus on inclusive engagement.		Develop and implement an outreach and engagement plan, track progress and satisfaction	MDOT TSO	Completed	On Track	Slow Progress	Behind
			Expand outreach and engagement through our Master Plan Update, and other activities. Pursue grant opportunities to support the Master Plan Update.	MAA	Completed	On Track	Slow Progress	Behind

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SERVE COMMUNITIES AND SUPPORT THE ECONOMY	IMPROVE THE EFFICIENCY AND COMPETITIVENESS OF THE PORT OF BALTIMORE AND BWI MARSHALL AIRPORT		MPA Strategic Business Plan	MPA	On Track	On Track		
		Improve access for cargo and the supply chain to the port, airport and statewide to accommodate growth, with considerations of ways to limit impacts to neighboring communities.	Identify areas to improve cargo access and supply chain efficiencies	MPA	On Track	On Track		
			Complete the Howard Street Tunnel	MPA	On Track	On Track		
			Ensure there is adequate dredged-placement capacity to maintain the shipping channels by advancing the Mid-Bay Islands Restoration Project.	MPA	On Track	On Track		
		Advance airport development plans to enhance competitiveness and customer experience.	Continue to advance airport development plan(s).	MAA	On Track	On Track		
			Complete the BWI Marshall Airport Concourse A/B Connector Project		On Track	On Track		
			Track customer satisfaction		On Track	On Track		